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COMPENDIUM OF CO-INVESTMENT FUNDS
WITH BUSINESS ANGELS
2016

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#### **ABBREVIATIONS**

Al Angel Investing

**BA** Business Angel

**BAN** Business Angel Network

**BAVC** Business Angels Value Chain

**EBAN** The European Trade Association for Business Angels, Seed Funds

and other Early Stage Market Players

**EIS** Enterprise Investment Scheme

**HMRC** Her Majesty's Revenue and Customs

IPO Initial Public Offering

ROV Netherlands Enterprise Agency (Rijksdienst voor Ondernemend

Nederland)

VC Venture Capital

#### **DISCLAIMER**

This compendium was prepared by EBAN, based on information provided by EBAN partners and other sources which we believe to be reliable. For the most part, this work is compiled using information from two sources; namely, input received from our members and non-members, and desk-research. The former includes all information, expertise, knowledge, and opinions collected from the source. The latter, whenever available, includes mainly data on funds, investments, activities, and organizations obtained partly or completely from their respective websites or other online disclosures.

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This publication does not seek to provide a comprehensive picture of all funds operating in Europe alongside business angels, but rather to provide readers with an overview of the different funds of this type existing in Europe.

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#### **FOREWORD**

EBAN, the European Trade Association for Business Angels, Seed Funds, and other Early Stage Market Players, is proud to present the 2016 edition of its muchanticipated annual review of co-investment funds operating with business angels in Europe. EBAN has made a continuous effort to develop this yearly publication. The publication focuses on co-investment funds, includes an overview of the different types of existing funds country by country, and a brief presentation of the main characteristics of some selected funds in Europe.

Co-investment funds are seen today as partners in leveraging investments. In 2012, they were brought to a new international status from the moment they were adopted by European Investment Fund as a pilot investment instrument. At EBAN, we also believe they play a critical role in both mature and emerging countries and that is why we remain available to help our members and other organisations to implement co-investment schemes with the dual goal of bringing additional funding to promising start-ups and leveraging angel investors' activity.



EBAN would like to thank Medina Braha, Research Analyst at EBAN and Lecturer at International Business College Mitrovica, Kosovo, for providing her expertise in analysing and organising the information as well as finalising this publication. In addition, EBAN would like to thank Jacopo Losso, EBAN Director of Secretariat, and Grecia Saldana. Marketing and Communications Trainee at EBAN, for their efforts in collecting and compiling the data. Finally, we express our gratitude to all EBAN members and non-members that have proactively contributed to their publication, sharing information, expertise and knowledge in this field. Their help is highly appreciated.

Candace Johnson – EBAN President president@eban.org

#### **EXECUTIVE SUMMARY**

Angel co-investment funds are considered energising for both BAs and businesses given that they enable multiplication of financing, expertise, knowledge, network, growth, and returns.

The Compendium of Co-Investment Funds with Business Angels is undoubtedly a tool of paramount importance to EBAN and its members which is also highly regarded by policy makers across Europe. This year's compendium is considered more exclusive since it has a new design – advancing the document both formally and substantially – and it is going to be presented at EBAN Annual Congress 2017.

However, co-investment funds with business angels remain among the most challenging aspects of angel investing in terms of drawing aggregate statistics on them. Firstly, many stakeholders in the Al market are still facing difficulties concerning the exact meaning and content of a co-investment fund. As such, it is often not easy for them to precisely define what a co-investment fund is or is not. Secondly, no angel community yet has been able to establish centralised datacollection practices related to number of co-investment funds in their country, their respective type, size and other relevant information. Thus, there is no country-level data available on this topic. As a result, it is extremely challenging, if not impossible, to produce overall figures with regard to such funds at a European level.

Based on that, we strongly recommend national AI communities to organise with



respect to ensuring accurate country-level aggregate figures on co-investment funds with business angels. As always, EBAN is completely ready to cooperate in integrating individual country data into a complete European database. We are convinced that such integration would have multifold and multidirectional benefits.

Nevertheless, we are positive this publication provides much valuable insight on various angel co-investments in the early-stage market. It illustrates a list of 150 co-investment funds and initiatives and an elaboration of 84 case studies.

Finally, we are aware not all investments counted in represent exact co-investment funds or angel investment funds as per their definitions. Yet, we have also included co-investment activities which somehow incorporate (potential) investment unifications with other players, because we believe they too embody significant value for all relevant stakeholders.

Medina Braha – EBAN Research Analyst medina.braha@eban.org

#### INTRODUCTION

#### **Key Definitions**

Co-investment funds – Investment mechanism that results mainly from a public-private partnership between the State/Government and business angels for investments in early stage start-ups. An investment fund dedicated to the provision of equity finance to SMEs in which business angels have committed to invest provided that they are able to source a co-investor. The co-investment fund invests under the same terms and conditions as the angels, on a pari-passu basis. The fund is run by an independent fund manager who uses, to a large extent, the due diligence work carried out by the business angels in order to reduce costs. Funds can be managed by business angels, public authorities, venture capitalists, private equity groups, or any combination of the above. In some cases (side-car funds), angels that are already part of an investment structure (BAN) pool resources into a fund for specific investments, in parallel to the activities operated at the BAN level.

Angel investment funds – Capital which is pooled by one or several angel investors to invest in one or more start-up companies at a regional, national or cross-border level. Some Angel Investment Funds are "attached" to Business Angel Networks. Some Angel Investment funds can benefit from co-investment funds.

Deal/matching – The conclusion of an agreement whereby a business angel invests in a company's stock.

#### **Goals and Contents**

This edition of our compendium is intended to assist business angels, entrepreneurs and other readers interested in the early stage investment market and learning, first of all, about different forms of collaboration between business angels and public authorities. It provides information on one of the most important incentives to stimulate and organise angel activity: angel investment funds and co-investment funds. In addition, it also aims to aid in discovering different forms of collaboration between business angels and other private players in the early-stage market.

The compendium integrates a list of co-investment funds, angel funds, and some other relevant co-investment activities identified in Europe associated with detailed elaborations in the form of case studies about some of the abovementioned, including information as well on the expected market impact and challenges faced by these funds.

#### Methodology

This compendium was prepared by EBAN, based on information provided by EBAN partners and other sources which we believe to be reliable. For the most part, this work is compiled using information from two sources; namely, input received from our members and non-members, and desk-research. The former includes all information, expertise, knowledge, and opinions collected from the source. The latter, whenever available, includes mainly data on

funds, investments, activities, and organizations obtained partly or completely from their respective websites or other online disclosures.

Finally, the collected data was analysed and organised into, hopefully, useful information for parties interested in co-investment funds, angel funds, and other relevant co-investment activities with business angels.

#### **Opportunities**

It is commonly accepted that sustainable growth requires innovation. Business angels and other early stage investors are supporting innovation through the development of their risk capital activities. Currently, interesting public-private or fully private partnerships with angels are being developed across Europe to help them share risks and improve investment capacities.

This compendium is intended to provide sensitive information to business angels and entrepreneurs, as well as to compare information across different countries, which may be useful to policy-makers designing new programmes. This publication, in short, represents a mapping of one of the most important incentives available to leveraged business angel participation in the market today.

#### CO-INVESTMENT AND ANGELS INVESTMENTS FUNDS IN EUROPE

#### **Business Angels Value Chain**

When evaluating the different business angel co-investment models that are available in Europe and their features, it is important to understand the Business Angels Value Chain (BAVC), since it has large implications for the design of these schemes. As you can see from the below figure and table, BAVC starts from the deal flow and finishes with tax incentives. The co-investment process is an integral part of this Value Chain.

Figure 1. Business angels value chain



Source: EBAN Research Committee

Table 1. Key elements of business angels value chain

<b>Chain Part</b>	Description of the activities of business angel networks/BA		
Deal Flow:	✓	Identifying and contacting deal flow sources (universities, incubators,	
		technology transfer platforms, specialized brokers)	
	✓	Communicating to receive deals	
	✓	Participating in BANs, marketplaces, seminars, pitch events	
Investment	✓	With the support of a BAMT (BA Management Tool)	
Selection:	✓	Using criteria selection (region, sector, investment needed, potential)	
	✓	With the support of a selection committee	
	✓	Through personal connection with the entrepreneurs	
	✓	Through sectoral and commercial knowledge from other BAs or BANs	

Due Diligence on:	<ul> <li>✓ Entrepreneurs</li> <li>✓ Legal (licenses, agreements)</li> <li>✓ Intellectual Property</li> <li>✓ Commercial</li> <li>✓ Fiscal</li> </ul>
Legal Agreements on:	<ul> <li>Choosing the investment type: convertible loan, equity</li> <li>Options (put, call)</li> <li>Statutes</li> <li>Legal written agreement(s) with entrepreneurs and other investors</li> </ul>
Co- Investment & Financing Value Creation	<ul> <li>✓ Using public Co-investment schemes</li> <li>✓ Co-investing with other BAs (or syndicates)</li> <li>✓ Helping start-ups get financed</li> <li>✓ Creating Strategic value (Advisory Board)</li> <li>✓ Helping the management of the Start-Up</li> </ul>
Exiting	<ul> <li>✓ Failure</li> <li>✓ Entrepreneurs' sale</li> <li>✓ Trade Sale</li> <li>✓ VC, BA or other secondary sale</li> <li>✓ IPO</li> </ul>
Tax Incentives	<ul> <li>✓ Identifying available tax incentives</li> <li>✓ Applying for tax breaks: at the moment of investment, upon disinvestment</li> </ul>

Source: EBAN Research Committee

#### **Business Angel Networks and Syndicates**

Business Angel Networks (BANs) — A group typically composed of somewhere between 10 and 150 individuals who have a certain amount of discretionary income to invest in early stage, small businesses. Many times, business angels are successful former entrepreneurs and retired business executives searching for ways to actively invest in a market or stay at the cutting edge of information in a particular field. An angel network is a group of angel investors who have organized to invest collectively, operate more effectively and provide mutual support. An angel investor network benefits all members by providing them an increased knowledge base and the ability to execute larger deals than an individual angel may wish to fund. It also simplifies the process of due diligence by saving each investor from doing it on his/her own.

Business Angels Syndication – The gathering of several business angels into an informal consortium for the purpose of creating a critical mass of funds above what each business angel could — or would be prepared to — invest. This term also applies to the pooling of competencies in order to offer more managerial skills than any individual business angel could provide. Business angel syndication is an internationally recognised best practice model for angel investment to:

- Stimulate angel investment
- Empower angel investors to build and maintain a portfolio of investments
- Streamline the funding process for entrepreneurs

Business angel syndicates are groups of like-minded investors. They are high net worth individuals who provide smaller amounts of finance (typically in the range €50,000/£40,000 to €250,000/£200,000) at an earlier stage than many venture capital funds are able to invest. Syndicates consist of two or more private investors working together to share the risks and

rewards of investing in private companies. Syndicates differ from individual business angel investors as syndicates are typically comprised of a 'fixed' group of people who regularly invest together over a period of time.

Increasingly, business angels, business angel networks and business angel syndicates have become very professional in their investing process with solid due-diligence, term sheets, and shareholder agreements which foresee board seats, anti-dilution clauses, and firm exit goals. A number of BANs have their own funds that co-invest alongside venture capitalists and other like-minded BANs. Similarly, it is worth noting that business angel syndicates are increasingly operating and co-investing in partnership with both seed venture capital funds and government agencies.

The principal benefits of participating in an angel syndicate are:

- A diversified portfolio: portfolio investing (i.e. investing in more than one company) is
  a lower risk approach to investment compared to the higher risk 'all eggs in one
  basket' approach of investing in just one or two companies.
- The pooling of economic resources: pooling of funds provides the opportunity to invest in several companies and/or in larger deals.
- The pooling of skills, contacts and experience: syndicate members will benefit from each other's skills, contact networks, and experience, enhancing the possibility of success and higher returns.
- Due diligence: ability to undertake a greater level of due diligence.

Co-investment schemes, among others, represent one of the main causes behind the increase of business angel syndications, which is aimed to overcome the handicap of investments that are too large in size for only one business angel.

#### Different Models of Co-Investment Funds Working with Angels

In Europe, there is an increasing number of private and public-private co-investment funds working with business angels. Some of the main benefits of co-investment funds are asymmetric exits, better tax breaks and attractive management fees.

An asymmetric exit occurs when more than one party is investing in the same project. In the case of a co-investment fund between business angels and a public fund, business angels will have a higher return on investment than other investors during the exit since they are investing time, expertise and networks in addition to money. Therefore, they create more value and can thus benefit from higher returns. Tax breaks differ from country to country. Fiscal incentives specifically available for venture capital, private equity and startup angels can be found in countries such as Belgium, France, Ireland, Italy, Germany, Luxemburg, Portugal, and the United Kingdom, where this type of investment seems to receive more attention from the government. These incentives include government guarantees, reductions on tax rates or tax credits. Note that wherever there are tax incentives, there are also interesting volumes of business angel activity.

Management fees are a periodic payment made by an investment fund to the fund's investment adviser for investment and portfolio management services. Often, the fee covers not only investment advisory services, but administrative services as well. Usually, the fee is calculated as a percentage of assets under management.

The private funds are primarily found in countries with the most dynamic angel activity. Several of them have been created by business angel networks, meaning that the members of those networks invest through a fund on top of their individual investments. They continue to make their own investment decisions, which is key to the definition of a business angel.

Government support in favour of funding innovative companies at their early stage can take the form of co-investment funds. These public private partnerships have a positive impact on the development of early stage investment activities in regions and countries of Europe. In other cases, governments support the creation of private sector funds, providing tax incentives and/or equity guarantee schemes.

In some countries, governments created early stage funds with favourable terms for business angels' co-investment, which naturally attracts them to co-invest with those early stage funds. In other countries, business angels helped the creation of an early stage fund, with which they are also co-investing. In some countries, the business angel co-investment funds or tax break schemes do not allow investment outside of the country. Of course, this makes cross-border investment less appealing for business angels in the country.

Co-investment continues to rule, although more business angels are starting to shift from investing with other business angels to investing through early-stage funds. Syndication among business angels is increasing, also due to co-investment schemes where the amounts are quite high just for one business angel.

In terms of the participation-investment ratio, the most common model is 1:1, which means for each €1 that BAs invest, the co-investment fund can match €1. However, public participation differs from shares of about 30% to more than 90%. The repayment ratio in each phase is usually proportionate to the percentage of the investment made, but there are cases where the return for the private investor is higher than the return for the public investor. The repayment ratio or asymmetric return can have an important role in incentivising BAs.

In order to provide an idea of different co-investment fund types in Europe, we are firstly introducing some large funds which operate at a European level or in some European countries.

#### **European Angels Fund (EAF)**

The European Angels Fund (EAF) is an initiative advised by the European Investment Fund (EIF) which provides equity to business angels and other non-institutional investors for the financing of innovative companies in the form of co-investments. The initiative is already operational in Germany through a virtual structure, and a fund vehicle is planned to be established to implement the initiative in other European countries and/or regions. The EAF

works hand in hand with business angels and helps them to increase their investment capacity by co-investing into innovative companies in the seed, early or growth stage. The activity of the European Angels Fund is adapted to the business angels' investment style by granting the highest degree of freedom in terms of decision making and management of investments.

Instead of granting co-investments on a deal-by-deal basis, the European Angels Fund enters long-term contractual relationships with business angels. Co-investment framework agreements (CFAs) are established, through which the European Angels Fund grants a predefined amount of equity for co-investments upfront to each business angel for future investments. For ease and speed, these CFAs are generally standardised while leaving room for adaptation to specific requirements of individual business angels. Such elements include, for example, timeframe, sector focus, number of investments, etc.

All investment decisions will be taken by the business angels and their investments will be matched on a pari passu basis, i.e. by the same amount by the European Angels Fund. The volumes available in total under an individual CFA range between €250,000 and €5 million. EAF does not pay a fee to the business angel but shares investment-related costs on a prorata basis.

EAF has a unique set-up which is adapted to the business angels' investment style and needs. It provides significant financial support while granting a maximum amount of freedom to each business angel. Carry payments from EAF to BA increase even further the upsides of the investments for the latter. Through the EAF, BAs can draw on the expertise and network of the European Investment Fund, one of the most experienced venture capital investors in Europe.

At the same time, administration processes are designed to be as lean as possible so that BAs can fully focus on their investment activity. A standardised reporting tool will allow for simple and efficient reporting.

EAF wants to support innovative small and medium sized enterprises (SMEs). Investments are possible in all sectors and throughout the entire range of development phases of a company (seed, early or expansion stage). Co-investments under the European Angels Fund are generally focused on new investments of the BAs.

EAF is operational in Germany and will be extended to other European countries and/or regions in the future in view of a pan - European coverage. Once rolled out, the European Angels Fund will foster and support cross border collaboration between business angels. It will also contribute to the establishment of European business angels and family offices as an attractive alternative asset class.

In order to be qualified for partnering with the EAF, a BA should fulfil the following criteria:

- Adequate experience in the targeted investment area
- Track record of successful investments in the past
- Good access to quality deals

- Financial capacity to invest at least €250,000 in total during the lifetime of the CFA,
   i.e. 10 years.
- A lean Due Diligence process and the use of CFAs ensure a short reaction time and a minimal administrative burden for BAs

#### **JEREMIE**

JEREMIE (Joint European Resources for Micro to Medium Enterprises) is the European Union's development program for SMEs that offers several means of enterprise development. It was initiated by the European Commission and is financed by the European Investment Bank (EIB) and its venture capital arm, the European Investment Fund (EIF). The JEREMIE Networking Platform was launched in 2009 by the Commission (DG Regional Policy) in cooperation with the EIF to support the implementation of JEREMIE.

EU countries can use part of their European structural fund allocations to invest in revolving instruments such as venture capital, loan or guarantee funds. These funds can support:

- Creation of new businesses or expansion of existing ones
- Access to investment capital for enterprises (particularly SMEs) to modernise and diversify their activities, develop new products, secure and expand market access
- Business oriented research and development, technology transfer, innovation and entrepreneurship
- Technological modernisation of productive structures to help reach low carbon economy targets
- Productive investments which create and safeguard sustainable jobs

Contributions from the European Regional Development Fund (ERDF) are allocated to loan, guarantee or venture capital funds to invest in enterprises. These investments can take the form of equity, loans and/or guarantees.

Returns from investments are reinvested in enterprises. In this way, a pool of funds can be reused several times, recycling public funds, leveraging capital, and increasing the sustainability and the impact of public resources allocated to SMEs.

Alternatively, managing authorities can decide to channel resources from the programme using Holding Funds (HFs) which are set up to invest in several investment funds. This is not compulsory, but does offer the advantage of enabling managing authorities to delegate some of the tasks required to implement JEREMIE to expert professionals.

#### Key features of JEREMIE:

Sustainability – Financial engineering instruments are based on the provision of repayable assistance from the structural funds to investments, which should generate returns, and in this way, pay back investors. This offers a more sustainable alternative to the assistance traditionally provided through grants.

Leverage – combining structural funds with complementary sources of investment will boost resources and provide support to a larger number of enterprises.

Flexibility – JEREMIE offers flexibility, both in terms of structure, and in the use of funds by way of either equity, debt or guarantee investment, which can be tailored to the specific needs of particular countries and regions.

Expertise – JEREMIE enables structural fund managing authorities to benefit from the expertise from the banking and private sectors and so enhance the effectiveness of their investments in businesses.

Partnerships – the partnership established between the Commission, EIF and EIB under JEREMIE can also act as a powerful catalyst for co-operation between countries, regions, EIF, EIB, other banks and investors to address access to finance for enterprises, primarily SMEs.

JEREMIE is a joint initiative developed by the European Commission (Directorate General for Regional Policy) in co-operation with the European Investment Bank Group and other financial institutions in the framework of the 2007-2013 programming period in order to make cohesion policy more efficient and sustainable. JEREMIE offers EU Member States, through their national or regional Managing Authorities, the opportunity to use part of their EU Structural Funds to finance small and medium-sized enterprises (SMEs) by means of equity, loans or guarantees, through a revolving Holding Fund acting as an umbrella fund.

EIF's expertise as a Holding Fund manager can be of particular added value in the lesser-developed regions/Member States, where there is a need for capacity-building initiatives and transfer of know-how between local institutions and EIF. In those regions where JEREMIE is managed by another body, EIF can also be involved as an adviser, for a wide range of services such as cash flow management of Holding Funds, structure of Holding Funds, product design in line with European Regional Development Fund regulation, reporting and monitoring, corporate governance due diligence/second opinions, setting-up of financial vehicles, etc.

The Holding Fund develops an Investment Strategy prior to the signature of a JEREMIE Funding Agreement between the EIF and a national/regional government of an EU Member State. The national/regional counterpart transfers the funds allocated to JEREMIE to a JEREMIE bank account, a call for expression of interest is launched and Financial Intermediaries are selected based on a due diligence process. The decision is taken with the involvement of the Investment Board. The JEREMIE Holding Fund can provide to selected financial intermediaries SME-focused financial instruments including guarantees, coguarantees and counter-guarantees, equity guarantees, (micro) loans, export-credit insurance, securitisation, venture capital, Business Angel Matching Funds and investments in Technology Transfer funds.

#### **Netherlands Enterprise Agency**

The Netherlands Enterprise Agency (RVO) encourages entrepreneurs in sustainable, agrarian, innovative and international business. It helps with grants, finding business partners, know-how and compliance with laws and regulations. The aim is to improve opportunities for entrepreneurs and strengthen their position. RVO runs many different schemes to support various business initiatives related to infrastructure development, agriculture, energy, research, technology and innovation, food security, economic and social development. Their support ranges up to a few million euro. They give grants, loans, subsidies, guarantees and participations.

#### Thematic Interest:

- Sustainability
- Agriculture
- Innovation
- Business development

RVO provides aid to countries worldwide with a focus on the Dutch partner countries.

Application procedures depend on the funding scheme and vary: some funds are open all year round and a concept note can be submitted anytime; others are only open for application during calls for proposals. To get an impression, the following programs are part of RVO:

- Dutch Good Growth Fund (DGGF): in 68 countries, for investing in, exporting to or improving access to finance in an SME from a developing country.
- Energising Development Partnership Program (EnDev): aims to contribute to inclusive green growth of developing countries by facilitating sustainable access to energy services for mainly rural and peri-urban population.
- Facility for Sustainable Entrepreneurship and Food Security (FDOV): encourages
  public-private partnerships in the field of food security and private sector development
  in developing countries.

#### **META Investment INGENIUM Funds**

INGENIUM co-investment funds, managed by META Group, represent a recent fund type operating likewise in more than one country. INGENIUM is a co-investment fund specialized in providing venture capital and business support to knowledge intensive companies in early stages of their development, located in regions of at least 1-2 million inhabitants. META's INGENIUM family of funds is a fund model operating via a range of funds in Italy, Slovenia and Poland, managing between them assets of €92 million.

INGENIUM funds fill the financing gap for seed and startup companies from the targeted region by mobilizing both public and private resources. They generally operate for 10 years, and can work as a revolving instrument, gradually capitalising the entire region.

Specifics of the fund:

- Early stage venture capital co-investment fund, typically built for regions of at least 1 2 million inhabitants
- Focused on financing seed and start-up companies in the region, but can also consider companies in their expansion phase
- Focused on knowledge-intensive companies with high value of intangibles and with high growth potential
- Involve and align local business angel clubs, business incubators, accelerators and corporate ventures
- Compliant with the European Commission's 2014-2020 framework for "off the shelf" equity investment funds for SMEs and start-up companies
- At least €5 million of public resources needed, with €15 million €20 million considered optimal
- Matched with private funds, managed by professional fund managers
- Investments made per company: €200,000 €1.5 million

Several INGENIUM funds are already completed and more are under way in Catania, Sardinia, Slovenia, Poland and Umbria.

Between INGENIUM and its other funds, META Investment has invested in more than 200 companies in seed and start-up stages, and, with 100 exits, has achieved returns above the European sector average.

As a result, META Investment possesses the professional fund management experience to manage high-calibre investment funds for institutions like the European Commission, development banks, agencies and regional governments. Their profound experience with these funds ensures the required discipline and knowledge of public sector processes & procedures, as well as the highest standards of ethics and compliance.

Some success stories include:

Fashion 3D – An e-commerce and advertising in-content platform which transforms already published images into interactive content.

PK Energia (Polish) – Solar energy products manufacturer.

Retixa – A category Analytics 3.0 appliance (appliance combining hardware and software), combining algorithms, advanced analytics, Big Data and real time information processing for telecommunication companies.

*BIA Separations* – A leading developer and manufacturer of CIM® (Convective Interaction Media) monolithic chromatographic columns for production, purification, and analytics of large biomolecules.

#### **META Investment Angel Fund**

META Investment Angel Fund is a co-investment fund for business angels clubs and networks, bridging the equity gap in the risk capital market which holds new innovative companies back.

The angel fund aims at creating a more dynamic environment for new companies. It was created based on the experience and results reached in the United States of America, the Netherlands, France, and United Kingdom.

#### Specifics of the fund:

- Fast and safe way to intercept early stage investment opportunities at a relatively low cost.
- Despite the fund's small size, it still allows for the majority of the resources to be devoted to companies, as the main costs of due diligence are shared pro quota by business angels.
- It offers the possibility of increasing the global investment capacity for the selected companies and the involved Business Angels, while at the same time reducing the risks taken.

The main difference between META Investment Angel Fund and a traditional capital fund is that the former invests exclusively in transactions identified by business angels, and by doing so, the capacity of informal investors to intercept and to evaluate interesting investment opportunities is exploited to the maximum. It thus strengthens the capacity of business angels to provide quality managerial support to companies after the investment has been made.

By leveraging more investment from business angels in a particular region, the Angel Fund aims to increase the number of successful startups and, consequently, achieve:

- Growth of knowledge intensive regions
- Quality and quantity of occupation
- Economic development
- Entrepreneurial culture

#### **Impacts and Challenges**

#### Impact of co-investment fund support on business angel activity

The impact of co-investment schemes is assumed to double or nearly triple individual business angel investment. Unfortunately, due to the recent establishment of most European schemes, we still do not have enough information available in order to measure precisely such impact. However, we hope that in the coming years independent reports will be able to establish the leverage effect and impact of this type of private and public-private partnerships to the benefit of early stage innovative companies.

#### Challenges identified by current managers of co-investment and business angel funds

The main challenges identified as for this compendium are regarded from the perspective of establishing, funding, investing, follow-on support, and returns.

#### Establishing:

- Finding public partners willing to co-finance enterprises
- Legal framework allowing proper functioning
- Political interventions in assigning managing bodies (mainly present in the least developed part of Europe)

#### Funding:

- Achieving a good level of co-investment in an economic climate that is currently
  providing low historic levels of capital for investment from the private market.
- Finding follow-on investors for portfolio companies.

#### Investing - finding the right deals to invest in:

- Investing across a broad range of sectors and achieving a healthy portfolio balance, one which is not overly exposed from a risk perspective to any one particular sector.
- Developing early stage activities in countries with relatively immature ecosystems for technology/seed and early stage investments since entrepreneurs have limited experience with funds and business angels.
- Ensuring a high deal-flow and investment quality given the goals set by some funds with regard to the number of deals per year.
- Working with co-investors to ensure that they have a full understanding of the fund's eligibility criteria and investment strategy.
- Most of the funds have constraints in terms of the geography where the money should be invested, and this might work against the internationalisation of businesses within the EU and against cross border collaboration by early stage investors. Fiscal incentives, which are significant in some countries, can deter investors from looking at deals coming from other countries.

#### Follow-on support:

- Helping companies find appropriate managers to complete their founders' team.
- Ensuring that all investments are fully compliant with sector rules.
- Achieving and surpassing job creation and safeguarding targets, both each year and over the life of the fund.
- Providing effective portfolio management to support the portfolio companies after the
  investment and identifying and addressing businesses in the portfolio that may be
  running into financial difficulties and threatening the viability of the investment.

 Monitoring and follow-up of investee companies is difficult to outsource to coinvestors and therefore time and resource consuming.

#### Returns:

- Investing in businesses that will grow and allow investment exit in the timeframe of the fund's lifecycle.
- Achieving an appropriate exit when IPO markets are depressed with the wider economic context and it is unclear when they will respond.

#### Co-Investment Angel Funds Identified in Europe

The majority of European co-investment funds have a public-private partnership model, while there are many more examples of private partnerships among business angel funds. France and UK stand out with a multiplicity of co-investment funds and business angel funds. The various Dutch funds presented were included in the ex-TechnoPartner programme, which managed the Seed Facility. The TechnoPartner program ended in 2010 and its tasks and competences are redirected to Netherlands Enterprise Agency (RVO). As explained above, RVO is an executive agency for the Dutch Ministry of Economic Affairs and is responsible for the execution of several financial instruments. One of the instruments executed is the Seed Facility.

In the below table, we present the co-investment funds, angel funds, and other relevant angel co-investment initiatives that we have identified throughout Europe as per date of publication of this report:

Table 2. Co-investment and angel funds identified throughout Europe as for 2016

Country	Name	Type of fund	Contact details & Website
Austria	Aws Business Angel Fonds	Public-private partnership	Dr. Bernd Litzka b.litzka@awsq.at www.businessangelfonds.at
Belgium	Ban Vlaanderen Fund (Arkimedes)	Public-private partnership	Reginald Vossen, BAN Vlaanderen, r.vossen@banvlaanderen.be www.banvlaanderen.be
Belgium	Ark Angel Activator Fund	Public-private partnership	www.aaafund.be
Belgium	Ark Angels Fund	Public-private partnership	r.vossen@ban.be
Denmark	Danish Business Angel Matching Fond	Public-public Partnership	oha@vf.dk
Estonia	Estonian Development Fund	Public	Ole Hauskov info@smartcap.ee
Estonia	Estonian Business Angels Co- Investment Fund	Public-private partnership	info@estban.ee
Estonia	EstFund	Public fund of funds	http://kredex.ee/en/venture-capital- 4/estfund/
Finland	EAF Finland	Public-private partnership	Florence Korhonen florence.korhonen@nfban.org www.nfban.org
Finland	Finnvera Venture Capital	Public-private partnership	Heidi Ahonen heidi.ahonen@finnvera.fi
Finland	Innovestor Ventures	Private	Petri Laine petri.laine@innovestorventures.com
Finland	Tekes Venture Capital Ltd	Public fund of funds	Esko Raunio info@tekes.vc www.tekes.vc
Finland	Finnish Industry Investments (TESI)	Public fund of funds (invests also with private partners)	Jan Sasse jan.sasse@tesi.fi

France	Crédit Agricole Private Equity	Public / Private	Antoine Colboc antoine.colboc@ca-privateequity.fr www.ca-privateequity.com
France	34 "SIBA" funds	Private	Jean Marie Hauwel imhauwel@franceangels.org
France	Alsace Business Angels		Raoul Calvar raoulcalvar@yahoo.fr www.alsacebusinessangels.com
France	Alsace Business Angels Invest	Private	nicolas.kern@alsacebusinessangels.com
France	Alsace Business Angels Invest 2 SAS	Private	nicolas.kern@alsacebusinessangels.com
France	Paris Business Angels		Georges Viglietti gviglietti@parisbusinessangels.com www.parisbusinessangels.com
	ECLEOR	Private	nfritz@franceangels.org
France	PAC (all members of PBA)	Private	martine.cremer@parisangelscapital.com
	SELENE PARTNERS	Private	<u>quy.gourevitch@freesurf.fr</u>
France	Grenoble Angels	Private	Jean Marie Bernard <u>im.bernard@ad-visor.fr</u> /www.grenobleangels.grenobleecobiz.biz
France	Capital Provence BA fund	Private	Carole Florisoone c.florisoone@provenceangels.com contact@provenceangels.com
France	Sophia Business Angels	Private	nick.pearch@succes-europe.com www.sophiabusinessangels.com
France	Croissance Europe	Private	nick.pearch@succes-europe.com www.sophiabusinessangels.com
France	Innovation Europe	Private	nick.pearch@succes-europe.com www.sophiabusinessangels.com
France	Success Europe	Private	nick.pearch@succes-europe.com www.sophiabusinessangels.com
France	Etoiles Europe	Private	nick.pearch@succes-europe.com www.sophiabusinessangels.com
France	Avance Europe	Private	nick.pearch@succes-europe.com www.sophiabusinessangels.com
France	3A Venture	Private	alain.delesques@3aventure.com http://www.creersaboite.fr/content/3a- venture
France	Bluesky Capital	Private	www.bpifrance.fr
France	Finaqui	Private	contact@finaqui.fr www.finaqui.com
France	Sud Angels	Public-private partnership	www.sud-angels.fr
France	AB2A	Private	www.ab2a.net
France	Angelor	Private	contact@angelor.fr www.angelor.fr
France	Bourgogne Angels	Private	contact@bourgogneangels.com www.bourgogneangels.com
France	Business Angels Nord De France	Private	www.hautsdefrance.cci.fr
France	Capitole Angels	Private	www.capitole-angels.com
France	Club Invest 77	Private	www.clubinvest-idf.fr
France	Finance Et Technologie	Private	www.finance-technologie.com
France	Grand Delta Angels	Private	www.grand-delta-angels.com
France	Invest Y	Private	www.clubdescreateurs.com
France	Investessor-Sibessor	Private	www.investessor.fr/business- angels/sibessor.html
France	Limousin Business Angels	Private	www.limousin-businessangels.fr
France	Lorraine Business Angel	Private	www.lorraine-ba.com
France	Mediterranee Investissement	Private	www.mediterranee-investissements.com
France	Melies	Private	www.melies.fr
France	Ouest Angels / Irus Partenaires	Private	www.ouestangels.org
France	Savoie Angels	Private	www.savoie-angels.com
France	Sirs Business Angels	Private	www.sirs-ba.org
France	Trianon Angels	Private	www.trianon-angels.com
France	Val Angels	Private	www.valangels.com
France	Angels Santé	Private	www.angelssante.fr
France	Arts et Métier BA	Private	www.am-businessangels.org
France France	Fa Dièse 2 IT Angels	Private  Private	www.fadiese.fr
			www.itangels.fr
France	Angel Source	Public-private partnership	www.bpifrance.fr
Germany	BAF Business Angels Fondsgesellschaft mbH		Tobias Wehr wehr@business-angels.de www.baf-deutschland.de/start.html
Germany	Bayern Kapital	Public-private partnership	Mrs. Steger Steger@bayernkapital.de www.bayernkapital.de

Seedfonds Bayern	
Germany German	
Public-private partnership   Steger   Steger (Bavermkapital.de www.bayernkapital.de www.bay	
Wachstumsfonds Bayern   Public-private partnership   Mrs. Steger   Steger @ Davernkapital.de   Steger @ Davernkapital.de   Steger @ Davernkapital.de   Alex Frankenberg @ Public-private partnership   Michael Steinmetzer @ Michael Maurer michael.maurer@mbg-bb.d	
High-Tech Gründerfonds   Public-private partnership   Alex Frankenberg   Alex Frankenbe	
Germany  KfW Bankengruppe, managing the kfw ERP Start Fund  MBG Sachsen/ Technologiegründerfonds Sachsen / TGFS  Germany  bm-t Beteiligungsmanagement Thüringen / Thuringia Start-up-Fund (TSF)  Germany  Germany  MRW.BANK / Public-private partnership Beteiligungsgesellschaft Berlin-Brandenburg  Germany  German	
kfw ERP Start Fund  MBG Sachsen/ Technologiegründerfonds Sachsen / TGFS  Germany  bm-t Beteiligungsmanagement Thüringen / Thuringia Start-up- Fund (TSF)  Germany  Mittelständische Beteiligungsgesellschaft Berlin- Brandenburg  NRW.BANK / NRW.BANK / NRW.BANK / NRW.BANK Seed.Fonds.Initiative  Germany  Greece  Greece  Greece  Venture Friends  Private  Maximilian erb maximilian.erb@nrwbank.d  Stephan Schulze sschulze@ibb-bet.de www.gem-angels.de  www.espa.gr  www.espa.gr  Meww.espa.gr  nbgseeds@nbg.gr  NBG Business Seeds  Public-private partnership  nbgseeds@nbg.gr  www.venturefriends.vc  Greece  Marathon Venture Capital  Private  info@marathon.vc	
Germany       MBG Sachsen/ Technologiegründerfonds Sachsen / TGFS       Public-private partnership Thuringen / Thuringia Start-up- Fund (TSF)       Rico Wünsche rico.wuensche@tgfs.de         Germany       bm-t Beteiligungsmanagement Thüringen / Thuringia Start-up- Fund (TSF)       Public-private partnership Stephan.beier@bm-t.com       Stephan Beier Stephan.beier@bm-t.com         Germany       Mittelständische Beteiligungsgesellschaft Berlin- Brandenburg       Public-private partnership NRW.BANK /       Michael Maurer michael.maurer@mbq-bb.de         Germany       NRW.BANK / NRW.BANK.Seed.Fonds.Initiative IBB Beteiligungsgesellschaft / Tech Fund II & Creative Fund II       Public-private partnership Gem Angels       Stephan Schulze Sschulze@ibb-bet.de         Germany       Greece       JEREMIE       Private       www.gem-angels.de         Greece       EquiFund       Public-private partnership       www.espa.gr         Greece       NBG Business Seeds       Public-private partnership       nbgseeds@nbg.gr         Greece       Venture Friends       Private       www.venturefriends.vc         Greece       Marathon Venture Capital       Private       info@marathon.vc	<u>de</u>
Germany         bm-t Beteiligungsmanagement Thüringen / Thuringia Start-up-Fund (TSF)         Public-private partnership stephan.beier@bm-t.com         Stephan Beier stephan.beier@bm-t.com           Germany         Mittelständische Beteiligungsgesellschaft Berlin-Brandenburg         Public-private partnership michael.maurer@mbq-bb.d         Michael Maurer michael.maurer@mbq-bb.d           Germany         NRW.BANK / Seed.Fonds.Initiative         Public-private partnership maximilian.erb@nrwbank.d         Maximilian Erb maximilian.erb@nrwbank.d           Germany         BB Beteiligungsgesellschaft / Tech Fund II & Creative Fund II         Public-private partnership         Stephan Schulze sschulze@ibb-bet.de           Germany         Gem Angels         Private         www.gem-angels.de           Greece         JEREMIE         Public-private partnership         www.espa.qr           Greece         Required         Public-private partnership         www.espa.qr           Greece         NBG Business Seeds         Public-private partnership         nbgseeds@nbg.gr           Wenture Friends         Private         www.venturefriends.vc           Greece         Marathon Venture Capital         Private         info@marathon.vc	
Germany         Mittelständische Beteiligungsgesellschaft Berlin- Brandenburg         Public-private partnership         Michael Maurer michael.maurer@mbg-bb.d           Germany         NRW.BANK / NRW.BANK.Seed.Fonds.Initiative         Public-private partnership         Maximilian Erb maximilian.erb@nrwbank.d           Germany         IBB Beteiligungsgesellschaft / Tech Fund II & Creative Fund II         Public-private partnership         Stephan Schulze sschulze@ibb-bet.de           Germany         JEREMIE         Public-private partnership         www.espa.gr           Greece         EquiFund         Public-private partnership         www.espa.gr           Greece         NBG Business Seeds         Public-private partnership         nbgseeds@nbg.gr           Venture Friends         Private         www.venturefriends.vc           Greece         Marathon Venture Capital         Private         info@marathon.vc	
Germany       NRW.BANK / NRW.BANK. Seed. Fonds. Initiative       Public-private partnership maximilian.erb@nrwbank.d       Maximilian Erb maximilian.erb@nrwbank.d         Germany       IBB Beteiligungsgesellschaft / Tech Fund II & Creative Fund II Gem Angels       Public-private partnership       Stephan Schulze sschulze@ibb-bet.de         Germany       Greece       JEREMIE       Public-private partnership       www.espa.gr         Greece       EquiFund       Public-private partnership       www.espa.gr         Greece       NBG Business Seeds       Public-private partnership       nbgseeds@nbg.gr         Greece       Venture Friends       Private       www.venturefriends.vc         Greece       Marathon Venture Capital       Private       info@marathon.vc	<u>de</u>
Germany Germany Germany Germany Germany Gem Angels Greece Greece Fund II & Creative Fund II Gem Angels Private Public-private partnership Gem Angels Private Public-private partnership Www.espa.gr Www.espa.gr Www.espa.gr  Greece RequiFund Public-private partnership Public-private partnership Www.espa.gr  Www.espa.gr  Www.espa.gr  Fivate Private	
Fund II & Creative Fund II Gem Angels Private Private Sschulze@ibb-bet.de www.gem-angels.de  Brivate  Private  Private  Www.espa.gr  Greece  EquiFund Public-private partnership Www.espa.gr  Public-private partnership Public-private partnership Public-private partnership Public-private partnership Private  Www.vespa.gr  Breece  Venture Friends Private Private Www.venturefriends.vc  Greece Marathon Venture Capital Private	<u>le</u>
Greece EquiFund Public-private partnership www.espa.gr  Greece NBG Business Seeds Public-private partnership nbgseeds@nbg.gr  Greece Venture Friends Private www.venturefriends.vc  Greece Marathon Venture Capital Private info@marathon.vc	
Greece NBG Business Seeds Public-private partnership <a href="mailto:nbgseeds@nbg.gr">nbgseeds@nbg.gr</a> Greece Venture Friends Private <a href="www.venturefriends.vc">www.venturefriends.vc</a> Greece Marathon Venture Capital Private <a href="mailto:info@marathon.vc">info@marathon.vc</a>	
Greece Venture Friends Private <a href="www.venturefriends.vc">www.venturefriends.vc</a> Greece Marathon Venture Capital Private <a href="mailto:info@marathon.vc">info@marathon.vc</a>	
Greece Marathon Venture Capital Private info@marathon.vc	
Hungary JEREMIE Fund Hungary Public private partnership info@poviney by	
Hungary PBG FMC Public-private partnership hvca@hvca.hu office@pbqfmc.hu	
Ireland AIB Seed Capital Fund Public-private partnership aibseedcapitalfund@dublin	bic.ie
Ireland EAF Ireland Public-private partnership Drew O'Sullivan	
Ireland         Co-fund NI         Public-private partnership         drewosullivan@gmail.com info@clarendon-fm.co.uk	
Italy Ingenium Emilia Romagna I Public-private partnership info@meta-group.com	
Italy Ingenium Emilia Romagna II Public-private partnership info@meta-group.com	
Italy Ingenium Sardegna Public-private partnership info@meta-group.com	
Italy Ingenium Catania Public-private partnership info@meta-group.com	
Italy Ingenium Umbria Public-private partnership info@meta-group.com	
Lithuania Lithuania JEREMIE Holding Fund Public-private partnership Jurate Azelionyte i.azelionyte@eif.org	
Lithuania Business Angels Fund! Public-private partnership Arvydas Strumskis info@mesinvest.lt	
Luxembourg Chameleon Invest Private info@chameleoninvest.com www.chameleoninvest.com	
Luxembourg Digital Tech Fund Public-private partnership info@exponcapital.info	
Macedonia Fund for Innovation and info@fitr.mk Technology Development	
Netherlands   Netherlands Enterprise Agency   Public-private partnership   NL: 088 042 42 42   Abroad: +31 70 379 80 00   www.rvo.nl	
Netherlands   Netherlands Enterprise Agency – Public-private partnership Fund against Child Labour   Public-private partnership NL: 088 042 42 42 Abroad: +31 70 379 80 00 www.rvo.nl	
Netherlands Netherlands Enterprise Agency – Public-private partnership Sustainable Water Fund Public-private partnership Abroad: +31 70 379 80 00	
Netherlands   Netherlands Enterprise Agency – Public-private partnership Dutch Good Growth Fund (DGGF)  Netherlands   Public-private partnership NL: 088 042 42 42 42 Abroad: +31 70 379 80 00	
Netherlands	
Netherlands TIIN Capital Public-private partnership info@tiincapital.nl tiincapital.nl	

Netherlands	Solid Ventures B.V.	Public-private partnership	fvanalkemade@solidventures.nl www.solidventures.nl
Netherlands	MedSciences Capital Funds	Public-private partnership	info@medsciencescapital.com www.medsciencescapital.com
Netherlands	Life Sciences Partners (LSP)	Public-private partnership	Ispamsterdam@Ispvc.com Ispmunich@Ispvc.com www.lspvc.com
Netherlands	Health Innovations Fund II	Public-private partnership	healthpitch@healthinnovations.nl www.healthinnovations.nl
Netherlands	Percival Participations	Public-private partnership	info@percivalparticipations.com www.percivalparticipations.com
Netherlands	HENQ Innovatie Fonds II	Public-private partnership	www.henq.nl www.rvo.nl
Netherlands	Peak Capital Funds	Private	info@peak.capital www.peakcapital.nl
Netherlands	Brabant Life Sciences Seed Fonds	Public-private partnership	info@blsf.nl www.blsf.nl
Netherlands	Mainport Innovation Fund II	Public-private partnership	info@mainportinnovationfund.nl www.mainportinnovationfund.nl
Netherlands	VOC Capital Partners II	Public-private partnership	inquiry@voccp.nl www.voccp.com www.rvo.nl
Netherlands	Newion Investments II	Private	info@newion-investments.com www.newion-investments.com
Netherlands	lcos Cleantech Early Stage Fund II	Public-private partnership	info@icoscapital.com www.icoscapital.com www.rvo.nl
Netherlands	Zeeuws Investment Fund	Public-private partnership	johan@zeeuwsinvesteringsfonds.nl www.zeeuwsinvesteringsfonds.nl
Netherlands	Enabling Technology Fund	Public-private partnership	www.rvo.nl
Poland	Loan for Innovation	Public-private partnership	Michal Banka michal banka@parp.gov.pl marek Ulman marek ulman@parp.gov.pl
Poland	PFR Biznest FIZ	Fund of funds	kontakt@pfrventures.pl
Poland	Xplorer	Public-private partnership	info@meta-group.com
Portugal	Equity and Quasi-Equity Fund (FC&QC)	Public-private partnership	ifdgeral@ifd.pt www.ifd.pt
Russia	Moscow Seed Fund	Public-private partnership	innov@arip.ru www.mosinnov.ru
Slovenia	RSG Capital	Private	Jure Mikuž jure@rsg-capital.si www.rsg-capital.si
Slovenia	Business Angels of Slovenia	Private	info@poslovniangeli.si www.poslovniangeli.si
Slovenia	STH Ventures	Private	Rok Habinc sthventures@sth.si http://www.sth.si/sthammer.asp?FolderId=6 5
Spain	IESE – Finaves	Public-private partnership	finaves@iese.edu www.iese.edu
Spain	ENISA	Public-private partnership	info@enisa.es
Spain	ICF – IFEM	Public-private partnership	www.enisa.es www.icf.cat infoifem@icf.cat
Spain	Galicia Iniciativas Emprendedoras, FCR-PYME (Galicia Entrepreneurs Initiatives)	Public-private partnership	www.xesgalicia.gal xesgalicia@xesgalicia.org
Sweden	Jönköping Business Development	Public private partnership	Lovisa Skyborn lovisa.skyborn@development.nu
Sweden	Chalmers Innovation Seed Fund	Public Private Partnership	www.development.nu Håkan Krook hakan@chalmersventures.com http://chalmersventures.com/money
Sweden	Ideonfonden/Teknoseed II	Public Private Partnership	Hans Möller hans.moller@ideon.se www.ideonfonden.se
Sweden	Kaponjären	Public Private Partnership	Andreas Albertsson andreas@ventures.gu.se www.ventures.gu.se
Sweden	Sörmlandsleden	Public Private Partnership	Thomas Karlsson thomas.karlsson@sormlandsfonden.se www.sormlandsfonden.se
Switzerland	A3 Angels	Private	www.a3angels.ch
Ownzeriana			

			www.fongit.ch
Switzerland	Go Beyond Investing	Private	info@go-beyond.biz www.go-beyond.biz
United Kingdom	Angel CoFund	Public-private partnership	info@angelcofund.co.uk www.angelcofund.co.uk
United Kingdom	Enterprise Capital Funds	Public-private partnership	www.british-business-bank.co.uk
United Kingdom	Scottish Co-Investment Fund	Public-private partnership	enquiries@scotent.co.uk www.scottish-enterprise.com
United Kingdom	London Business Angels Funds		www.lbangels.co.uk
United Kingdom	Invest Northern Ireland – Access to Finance Solutions	Public-private partnership	www.investni.com
United Kingdom	Finance Wales Funds	Public-private partnership	info@financewales.co.uk www.financewales.co.uk
United Kingdom	Rivers Capital – North East Angel Fund	Private	info@riverscap.com www.riverscap.com
United Kingdom	Business Growth Fund	Private	

#### Serial Entrepreneur/Super Angel Funds

France	Kima ventures		www.kimaventures.com
France	ISAI		www.isai.fr
Germany	Team Europe Ventures		www.teameurope.net
Germany	Hasso Plattner Ventures		www.hp-ventures.com
Russia	IMI.VC	Super Angel Fund	www.imi.vc
Russia	Altair Capital	Super Angel Fund	www.altair.vc
Russia	Runa Capital	Super Angel Fund	www.runacap.com
Spain	Cabiedes & Partners		<u>cabiedesandpartners.com</u>
United Kingdom	Notion capital		www.notioncapital.com
United Kingdom	PROFoundersCapital		www.profounderscapital.com
Ūnited Kingdom	Balderton Capital		www.balderton.com
United Kingdom	Atomico		www.atomico.com

#### **AUSTRIA**

#### **Aws Business Angel Fonds**

Aws Business Angel Fonds has been created to provide equity to Business Angels and other non-institutional investors for the financing of innovative companies in the form of co-investments. It represents the Austrian component of the European Angels Fund focusing on investment activity in Austria.

The Austrian initiative was launched in March 2013 in close cooperation with aws Austria Wirtschaftsservice GmbH (aws), the Austrian government promotional bank supporting and financing companies based in Austria. EAF Austria will amount to EUR 22.5 million over a period of 10 years and will be funded by the EIF and aws on behalf of both the Federal Ministry of Economy, Family and Youth and the Federal Ministry of Finance of Austria.

The fund is a public-private partnership with 66% public funding. Individual business angels are sources of dealflow and they are also the ones who make investment decisions, while the fund will be managed by EIF. The condition for BAs to be accepted as co-investors is the minimum investment amount of €250,000. The fund's investment strategy is investing mainly in Austria and in all of its sectors.

#### **BELGIUM**

#### **ARK-Angels Fund (BE)**

BAN Vlaanderen is a non-profit organization in the Flanders region of Belgium and a member of the Belgian federation of business angel networks BeBAN. BAN Vlaanderen is a marketplace where entrepreneurs and private investors meet to finance growth-oriented companies. Core activities of the network are:

- Attract and raise awareness among entrepreneurs and investors about business angel financing.
- Organization of information trainings for entrepreneurs and investors.
- Informing and preparing business angels.
- Putting together entrepreneurs with business angels (matching events).
- Bringing together business angel syndicates in order to facilitate formation of companies.

The ARK-Angels Fund was set up as a co-investment fund that invests alongside individual business angel members of BAN Vlaanderen. For business angels, the fund acts as a leverage instrument on their investment. From the perspective of the fund's investors, the fund provides a diversified investment exposure to start-up and early-stage ventures.

Established in 2007, the ARK-Angels Fund is foreseen to exist until May 2018 with 6.7 million euros of committed capital. It is a public-private partnership (50% private, 50% government) investing in all sectors of the Flemish region. Source of dealflow is the BAN Vlaanderen which is also the managing body through a fund manager assigned for ARK-Angels Fund.

Investment decisions are taken by the BAN's Investment Committee with an average timing of 1 month. The fund only invests if at least 1 BA from BAN Vlaanderen is co-investing and the maximum amount per invested company is €500,000. The fund is a co-investor, the business angel is the lead investor where exit is implemented through pro rata investment amounts.

#### **Ark Angels Activator Fund**

The Ark Angels Activator Fund (investment period 2012-2017) is the second BA-coinvestment fund in which the Flemish Government (again through PMV) participates alongside a group of 56 angels and the ING bank, each of the 3 groups of shareholders bringing a third to the total capital of approximately €15 million. This fund is currently in investment modus and will invest in 15 to 20 BA-backed companies with an unknown leverage of up to 4 times the BA-investment.

Sources of dealflow are BAN, ING Bank, and direct. The management of the fund is executed by 3 PT fund managers and investment decisions are taken by the Investment Committee within an average period of 3 months and an average amount of deals of €500,000. BAN Vlaanderen members are preferred as co-investors and terms of investment are pari passu with BAs. Investment strategy covers all sectors in the Flemish region.

Key challenges for the funds:

- Monitoring and follow-up of investee companies cannot be outsourced completely to the fund's co-investors, as was the original concept behind the fund
- Having a public shareholder involves strict requirements and overheads in terms of governance, structure and reporting
- Dealflow
- Exits

#### Success:

- Various growth-oriented follow-on investments in portfolio companies
- Having only one bankruptcy on 11 investments so far may be considered a good performance for this asset class.
- Exit from Eqcologic

#### **DENMARK**

#### **Danish Business Angel Matching Fond**

Danish Business Angel Matching Fond was announced on April 28th 2015 and created on April 29th 2016. It is a public-public partnership with EAF funds from EIF and Danish public

money from the Danish Growth Fund. The split of sources of funds is 50/50, terms of investment are 1:1, and the size of the fund is €27 million.

Source of flow is Vækstfonden, while management of fund and investment decisions are competencies of EIF. On exit, 60% goes to business angels and 40% to the Matchingfond. Investment strategy includes the whole of Denmark and all its sectors.

#### **ESTONIA**

#### **Estonian Development Fund**

Estonian Development Fund was created in 2007 as a public-private partnership to invest public money directly into target companies via its investment arm SmartCap, which has established a venture capital fund Early Fund II. Business angels as private investors are needed to make 50/50 pari passu investments. In addition, a new co-investment scheme was introduced by the end of 2014.

Estonian Development Fund as a public entity is in the process of being liquidated. Its 100% daughter company SmartCap has been subordinated to another public entity KredEx (Estonian State Export & Guarantee Agency). The EDF portfolio managed by SmartCap has been privatized to be managed by a private fund manager Tera Ventures (former SmartCap team). So, there is no EDF as a co-investment fund any more. The legacy funds will not make any new co-investments with business angels.

SmartCap has been reorganised into a fund of funds that invests into accelerator funds that have to attract private money on a fund level and the fund will not operate as a co-investment fund.

Overall, the Estonian early stage capital market has gone through significant changes within the last year.

#### **Estonian Business Angels Co-Investment Fund**

This is the newest co-investment platform planned to get functionalised in June 2017. As a public-private partnership, the fund is planned to last for 10 years with a possible extension of 2 years, increasing so the maximum life of the fund to 12 years.

The size of the fund is €16 million with 95% public fund of funds, where 75% is national and 25% comes from EIF funds. Being a private investor is a condition to being a co-investor and private investors are to invest 50/50 with the co-investment fund on pari passu investment terms. The average amount of the deal is €500,000. Strategic trade sales are considered typical exit routes.

A fund management company will be hired to manage the fund. Its structure consists of a team of 3 with business angel investment track records. Investment decisions are taken by an investment committee comprised of fund managers, while angel networks and their channels

will serve as sources of dealflow. Average timing of investment decisions is expected to last from 3 to 6 months. The fund is supposed to invest in all of Estonia and in all of its sectors.

#### **EstFund**

A public procurement was announced, based on which a new fund manager would be selected for a new business angels co-investment fund, in which EstFund is a cornerstone investor. EstFund is a public fund-of-funds that invests into different funds, and is allocated under KredEx (Estonian State Export and Guarantee Agency).

EstFund is a fund of funds created by Estonia and the European Investment Fund with a purpose to increase venture capital investments mainly into Estonian SMEs. The Estonian state invests €48 million of European Regional Development Fund resources into the fund of funds through KredEx, alongside with EIFs €12 million. Together, EstFund invests €60 million into venture capital funds to which €40 million shall be added by private investors.

Three sub-funds shall be selected:

- 1. Venture Capital Fund
- 2. Expansion Capital Fund
- 3. Business Angels Co-Investment Fund

Sub-funds shall invest into enterprises according to the investment policy of each particular fund, but the general target group consists primarily of Estonian companies with good international development potential.

#### **FINLAND**

#### **EAF Finland**

The European Investment Fund (EIF) and Tekes Venture Capital Ltd have launched the Finnish compartment of European Angels Fund (EAF Finland), which will support business angels' financing activities to early stage companies through co-investments. The fund will be advised by EIF and is part of the pan-European European Angels Fund (EAF) initiative.

EAF Finland is a €30 million co-investment fund, funding business angels wanting to invest into innovative early stage enterprises. The fund will help increase the investment capacity of approved business angels and other non-institutional investors investing in internationally oriented SMEs.

The European Angels Fund establishes Co-investment framework agreements (CFAs) granting a predefined amount of equity for co-investments upfront to each business angel for future investments. All investment decisions will be taken by the business angels and their investments will be matched on a pari-passu basis, i.e. by the same amount by the European Angels Fund.

The volumes available in total under an individual CFA typically range between €250,000 and €5 million. As of today, the programme has been launched in seven countries, reached a facility volume of circa €320 million, and entered into agreements with more than 50 business angels for co-investment volumes of almost €150 million. As of today, business angels have drawn an amount of about €30 million for co-investments in more than 200 SMEs. Once rolled-out, the initiative is expected to reach a portfolio of over 1,000 SME co-investments.

#### **Finnvera Venture Capital**

Finnvera has been divided into two players:

- Finnvera Venture Capital
- Innovestor Ventures

Finnvera Venture Capital is a public-private partnership which co-invests with private investors. The goal of Finnvera's venture capital investments is to enable, start and accelerate the growth and internationalisation of early-stage enterprises. Finnvera's Venture Capital Investments serve as the hub for public early-stage venture capital investments. In regional fund activities, Finnvera acts on the 'fund of funds' principle, making venture capital investments in regional funds organised as limited companies.

#### **Innovestor Ventures**

Innovestor currently manages Seed Fund Vera (Aloitusrahasto Vera Oy), a portfolio of about 100 high-tech start up and early growth companies in all fields of technology, including life science, med tech and clean tech.

#### **Tekes Venture Capital**

Tekes Venture Capital Ltd is a fund of funds which invest in companies in Finland in their early stages of development. The purpose of the company is to develop Finland's venture capital market by fixing shortcomings that exist in the availability of funding for the initial stages of the operations of a company. Early stage companies are companies in their seed and start-up phases. Typically, the products and/or business models of these companies are still in the development stages, and they have not made a breakthrough onto the market.

Tekes Venture Capital Ltd is a state-owned company and its ownership steering is the responsibility of Tekes – the Finnish Funding Agency for Innovation. Tekes Venture Capital Ltd makes investments in venture capital funds, which invest in Finnish early stage companies. Size of their commitment in any single target fund will be significant, although primarily, no more than half of the total capital of a fund. In euros their commitment is typically from a few million upward. They estimate that they make between two and four new commitments a year. Tekes Venture Capital Ltd invests in funds that have a credible and workable investment policy toward raising the value in the target companies and generating income.

The key persons of the management company of the fund should have experience in the fields of the fund's investment policy, as well as evidence of successful investment activities, either together or separately.

A typical target fund of Tekes Venture Capital Ltd is a Finnish fund organised as a limited partnership company with a management company. Tekes Venture Capital Ltd can also consider other structures in which the interests of the investors in a fund, and those of the management company are aligned.

Fund agreements follow the market practices, taking into account the additions prompted by the state subsidy programme of Tekes Venture Capital Ltd. These are connected with, among other things, possible asymmetric distribution of profits, restrictions on target companies, and demands concerning the fund's investment process and reporting.

Tekes Venture Capital Ltd does not take part in the selection of funds' target companies or in making investment decisions. However, they require that Tekes Venture Capital Ltd has representation on the fund's Advisory Board for the monitoring of investments.

Investments by private investors of funds incur a risk, and an investment by Tekes Venture Capital Ltd in a target fund does not reduce the possibility of loss in investment activities, nor is it a guarantee of future profits by the fund.

The target companies of the funds should be unlisted early stage Finnish SMEs with a well-founded possibility, and prerequisites for rapid growth of their businesses internationally.

Investment of the target fund into the target company should be equity, quasi-equity or loan investment, or guarantee, or a combination of these. The goal is an increase in the value of investments, not only interest income, for instance. Investments into individual target companies must not exceed 15 million euros. There is no lower limit.

Investments in the target company must be based on a viable business plan which includes detailed information on the products and services as well as sales figures and development of profitability of the target company, and in which the prospects for the success of the business are evaluated in advance. The fund must have a clear and realistic written exit plan for each target company.

#### Finnish Industry Investments (TESI)

TESI is a state-owned investment company from 1995. Their mission is to develop Finland's venture capital and private equity market, as well as to promote Finnish business and Finland's economic growth. They invest like a private investor and want to be commercially profitable. They always invest as a minority investor and their holding can be 50% maximum.

Tesi invests in three different stages; venture capital, growth capital and industrial investments. When investing venture capital, they show particular interest in ICT, industrial digitalisation, health technologies and clean-tech, but are open to invest in almost all sectors.

Tesi invests in companies directly or via funds. They operate as an active minority owner and they provide access to business expertise and international networks. They invest together with private investors on the same terms as them and with the same expectations for returns.

They can invest in three different stages, the two earliest will be Venture capital and Growth Capital. They invest in A rounds and later rounds, and prefer their target companies to have revenues of at least €1 million. When investing venture capital, the financing rounds are normally between €3 million and €25 million, where they themselves can invest between €1,5 million and €5 million. They can also invest Growth Capital when companies are pursuing international growth or expanding their operations in Finland. Typically, portfolio companies generate net sales of between €15 million and €300 million, and the size of Tesi's investment ranges between €5 million and €20 million.

In the first meeting with Tesi they want to verify whether they are the right investor for the company, as well as seeing if the company fits their investment focus. They discuss the company's growth plan, competitive advantages and market opportunities. They also look at the amount of financing needed and how it will be used. Suitable co-investors for the company can also be discussed at the meeting and TESI can help the company find a suitable investor syndicate. Tesi looks for fast growing and scalable Finnish companies in all sectors.

#### **FRANCE**

#### Alsace Business Angels organized as ABA Invest 1 and 2

The main mission of Alsace Business Angels is to match entrepreneurs with high growth potential businesses from the Alsace region with business angel inventors capable to provide the right amount of capital, knowledge and skills to these entrepreneurs and businesses.

The association was created at the initiative of BICs Alsace (now Alsace innovation) with the financial support of the Ministry in charge of SMEs, DRIREs Alsace and Alsace.

Alsace Business Angels promotes all kinds of business angel activities in Alsace. Among its main tasks, Alsace Business Angels attracts projects with high growth potential, recruits business angels, selects and validates business plans received for its members, organizes meetings and trainings for both entrepreneurs and business angels. Currently the association has 45 members.

Alsace Business Angels is an initiative of the CEEI Alsace and has received initial financial support from the Ministry of SMEs, the DRIRE ALSACE and the Alsace region. Alsace Business Angels invested €890,000 in the first fund and €625,000 in the second. A third fund has been projected.

#### **Capital Provence Business Angels**

Capital Provence Business Angels is a co-investment partner of Business Angels networks in the PACA region.

Established in July 2010, Capital Provence Business Angels fund is a creation of an SCR (Venture Capital Company) Capital Provence Business Angels.

CPBA is a SIBA (Investment Company of Business Angels) regrouping Business Angels of the PACA region and funds from the financial Viveris and the Société Marseillaise de Crédit. CPBA has a size of €1.2 million making CPBA the largest business angel fund in the region.

CPBA co-invested in entrepreneurial projects funded by the business angel networks of the region in order to consolidate their round. Only projects funded by business angels or SIBA (Business Angel Investment Company) are eligible for a CPBA contribution.

CPBA is accredited by Paca Investissement, the regional co-investment fund for innovative SMEs, contributing up to 50% of public funds in partnership with private investors. CPBA is strengthening the equity financing of startups in the start-up phase by achieving significant leverage effects.

CPBA relies on due diligence carried out by the network of business angel investors. It does not evaluate records. CPBA realizes the inputs and outputs in the capital simultaneously, on the same terms and conditions as the network of business angels. Instructions, negotiations, deal and legal fees related to the capital management are not lead by CPBA but by the leading network.

CPBA intervenes by decisions of the investment committee:

- For the same amount as the investment made in capital by the business angels and / or SIBA
- Up to € 500,000
- CPBA makes minority equity investments, combined with investments by business angels and SIBA.

#### **Sud Angels**

Sud Angels is a network of business angels based in Montpellier. This new company participates in the first round of financing new companies in the Languedoc-Roussillon region.

The first Sud Angels fund of €190,000 makes it possible to put new financial resources at the disposal of regional entrepreneurs for the start-up phase. It should be noted that, in addition to the fund's own investment capacity, there will be significant amounts of co-investments from the associated business angels. The structure has integrated France Angels which represents a federation of 43 networks throughout France.

Since 2006, Sud Angels has been accredited by the Ministry of SMEs, Trade, Crafts and Liberal Professions. It is an accredited network and a member of France Angels. Sud Angels received financial aid of up to €100,000 euros over the first three years from the Ministry of

SMEs and continued with annual updating according to the results obtained. Accordingly, a three-year development plan was defined specifying quantitative objectives of:

- Number of Business Angels
- Number of dossiers received, studied, financed and presented
- Local and regional communication actions and cooperation with local and regional actors

#### **Grenoble Angels**

Grenoble Angels is the business angel network of the Grenoble region, created in 2005 with 15 members and the support of the Chamber of Commerce and Industry of Grenoble. Currently, the network has 130 members.

Grenoble Angels is committed to bridging the equity gap by collaborating with other investors on the market. Since the start of its activities, Grenoble Angels has approached banking organizations and regional seed capital companies, registering today:

- 3 banking network partners (Caisse d'Epargne des Alpes, Crédit Agricole Sud Rhône-Alpes and Banque Populaire des Alpes).
- Partnerships with other regional seed capital companies, regional networks of business angels, as well as the national network France Angels and national thematic networks (Cleantech, Angels Software, Biotech).
- Partnership with Oséo in terms of information exchange on the target companies and the devices of security of the investments.

Grenoble Angels is responsible for the organization of:

- Training courses and a BA School for its member investors and financed companies.
- Grenoble School of Management: intervention of Grenoble Angels in the various modules of the school courses.
- Competitiveness clusters (MINALOGIC and TENERRDIS).
- Other structures of support (Réseau Entreprendre Isère, GRAIN, PETALES, MINATEC...) which can contribute to create synergies with the activities of Grenoble Angels.

### Paris Business Angels, Paris Angels Capital & the collaboration with several angel funds

Paris Business Angels is a well performing business angel network based in Paris, France. Created in 2004, the network now has more than 100 investors and partners within the city of Paris, the IIe de France Region, and the Economy Minister. Paris Business Angels' services to the members include:

Company Presentation Events

- Due diligence support
- Syndication
- Training for investors
- Newsletters or Information bulletins
- Co-investment schemes

Paris Business Angels invested €3.8 million in 35 start-ups in 2013. From its creation in 2004, 175 enterprises have been invested in for a total amount of €23 million.

In October 2008, Paris Business Angels created a fund called Paris Angels Capital in order to participate in follow-on rounds for investments made by the angel network members. Paris Angels Capital consists only of members of Paris Business Angels who have put money in the fund on top of their personal individual investments in companies. The structure of the fund is called a "SIBA" — Société d'Investissement de Business Angels — business angel investment company. Paris Business Angels have also secured some non-exclusive partnerships with 2 other funds or SIBA, namely, Ecleor and Selene Partners. These funds pass on some of their dealflow to Paris Business Angels and vice-versa. This stimulates co-investment between the different partners in the Paris region, and enables them to share due diligence on interesting projects. Those two partnerships are now over since the two funds invested all they could.

Ecleor was founded in 2007 with a size of €115,000. It is a private fund between Paris Business Angels and personal networks. On average, investment decisions are taken within 1 month by the Board of Directors. There are no conditions to become a co-investor and they share the same rights as any other member. The fund targets all of France and all of its sectors.

Selene Partners was created one year later, in 2008, with a size of €320,000. Same as Ecleor, Selene Partners is also a private fund with sources of dealflow from Paris Business Angels and personal networks. If functions completely identically in terms of who makes the investment decisions, average timing of investment decision, conditions to become a co-investor, and investment strategy (sector and geography).

#### Sophia Business Angels

The Sophia Business Angels is a selected group of international serial entrepreneurs and senior managers coming together once a month in the European high-tech capital of Sophia Antipolis, France.

Today, the group numbers 50 + strong, hailing from 18 countries stretching from South America to North America, the Middle East and Europe, and has a proven serious interest to invest early in local, national and international start-up projects which bring a significant return on investment. Given the group's combined expertise in finance, ICT, Bio and Energy, the

SBA Members have been able to work as a club to find, fashion and fund investments for their members throughout the world.

This success has led to the SBA being one of the first recipients of a French national grant for business angel networks. It has also led to the SBA members founding 2 investment vehicles, Innovation Europe and Croissance Europe, together with Meeschaert Gestion Privée, to lead private investing throughout Europe. As a result, the SBA was chosen to host the EASY Cross-Border Investment Forum in November 2008 during the French Presidency of the European Union as well as the parallel event France Angels "Semaine des Business Angels" day. The events featured projects from around Europe and France in the MedTech, CleanTech, Hi-Tech and Space Sectors.

The SBA has as its partners the following companies and organizations: Iris Capital, Meeschaert Gestion Prive, Cambridge Angels, Luxembourg Business Angels, CERAM, Antipolis Innovation Campus, PACA Est, Cote d'Azur Pionieres, Fondation Sophia Antipolis and Telecom Paris-Eurecom.

Success Europe, an "ISF holding company" which regroups businesses angels and entrepreneurs coming from the whole world to Sophia-Antipolis (European Silicon Valley) was setup in 2009 to gather and invest capital in French and European innovative companies. Success Europe focuses on three particular areas: technologies of information and communication; medical technologies ("MedTech") and health; techniques and industrial services which use natural resources, energy, water, raw materials with a perspective of important improvement of effectiveness and productiveness ("CleanTech").

Succes Europe won the "Best European Early Stage Investment Fund" of the year at the EBAN (The European Trade Association for Business Angels, Seed Funds and other Early Stage Market Players) Awards in April 2010. Sophia Business Angels, whose members created Succes Europe, were awarded the Best European Angel Network title by the EBAN as well.

Criteria for the selection of Succes Europe as the "Best European Early Stage Investment Fund" were the following:

- Has a proven track record in sourcing top quality deal flow
- Can show strong support to companies in mentoring/coaching alongside finance
- Is successfully collaborating and/or co-investing alongside other investors, in particular business angels
- Is committed to building bridges across Europe

Succes Europe Diversification and Spreading of Risk: 21 investments closed in June 2009, averaging 0.4 million Euros per early stage international company, which operate in the following sectors: ICT, Medtech and Cleantech, being 70% based in France across many regions, while the remainder in based in Europe.

In 2010, Sophia Business Angels set up two further ISF Holdings, Avance Europe and Etoiles Europe. These Holdings have provided follow-on investment to the best companies in the existing portfolios of Succes Europe, Croissance Europe and Innovation Europe.

In the beginning the main challenge was to raise the funds and then invest them by a tight deadline each year. After that, the main challenges would be supporting the companies sufficiently with very limited resources.

## **Croissance Europe**

Croissance Europe is also an investment holding company incubated by Sophia Business Angels in partnership with Meeschaert Gestion Privée. Since its creation in 2008, Croissance Europe made investments in 8 companies.

It is managed by 1 part-time manager and its investment strategy is focused on ICT, CleanTech, MedTech, and robotics businesses all over Europe. Investment decisions are taken by an investment committee with an average duration of 6 to 8 weeks.

## **Innovation Europe**

Innovation Europe is an investment holding incubated by SBA in partnership with Meeschaert Gestion Privée to share the investment experience in innovative companies throughout France and Europe. Since its creation in 2007-2008, Innovation Europe has made investments in 7 companies, several of which received an initial investment round from Sophia Business Angels' members.

Network and partners represent sources of dealflow and, same as Croissance Europe, Innovation Europe is managed by a part-time manager. Besides that, it operates in the same way as the latter with respect to who makes investment decisions, average timing of investment decisions, and investment strategy in terms of both sector and geography.

#### **Success Europe**

Succès Europe is an "ISF holding" which gathers Business Angels and entrepreneurs coming from all around the world in Sophia Antipolis. It was created in 2009 in partnership with AMF and has got the AMF visa. Succès Europe has invested in 21 companies throughout 8 different European countries.

This fund too, operates same as the previous funds with regard to sources of dealflow, who makes investment decisions, average timing of investment decisions, and investment strategy in terms of both sector and geography.

# **Angel Source**

CDC Entreprises, a Caisse des Dépôts group subsidiary, which manages for the State the Fonds national d'amorçage (National Seed-stage Fund - FNA) within the framework of the Program of investments for the future (PIA), associated with France Angels, the federation of the networks of business angels, announced the creation of Angel Source.

This venture capital mutual fund, managed by iSource, a venture capital management company specialising in technology sectors, is the 1st fund for co-investments in France alongside the networks of business angels.

Angel Source secured €20 million during its initial fundraising, with the FNA and some 20 business angels, entrepreneurs and senior executives in the information technology and digital industries. The subscription period runs until the summer of 2013, with the objective of increasing the fund's final size to €30 million.

As a priority, Angel Source will invest in start-up companies that are active in the fields of information technology and the digital economy, as well as their applications in CleanTech and health-related fields.

This fund operates alongside business angels networks affiliated with France Angels. The coinvestment is at parity between the two types of stakeholders. Business records to be funded are made exclusively by accredited business angel networks, and are taught by these networks and the iSource venture capital fund management company specializing in technology sectors.

#### **GERMANY**

# **High-Tech Gründerfonds**

High-Tech Gründerfonds, based in Bonn, was funded by the Federal Ministry of Economics and Technology (BMWi), the KfW banking group and industrial investors (BASF, Robert Bosch, Carl Zeiss, Daimler, Deutsche Telekom and Siemens) with €272 million, who joined together under the "Partners for Innovation" initiative to incorporate the first fund in 2005. Backed with the majority of industrial investors of the first fund and new investors (ALTANA, B. Braun, CEWE Color, Deutsche Telekom, Evonik, Qiagen, RWE Innogy and Tengelmann), the second fund was established on 27 October 2011 and has an investment volume of €304 million. The conditions are transparent: as a rule, €500,000 for an open participation of 15% of the financed companies. Currently it can invest a maximum of €2 million per company.

High-Tech Gründerfonds invests venture capital in seed stage (i.e. younger than one year), high-opportunity technological companies. The fund provides technologically oriented company foundations with the start-up capital they need and ensures necessary supervision and support for their management. The High-Tech Gründerfonds offers well-structured coaching for entrepreneurs. Also, the fund is actively cooperating with a number of European as well as non-European investors, who have already invested in some of the Fund's portfolio companies.

The seed financing provided is designed to enable start-ups to take an R&D project through prototyping and to "proof of concept" phase or directly to market launch. The fund initially invests €600,000, with the potential for up to a total of €2 million per company. Investors in the public-private partnership include the German Federal Ministry of Economic Affairs and Energy, the KfW Banking Group, and 18 companies.

The fund focuses on start-up projects that are based on incubated technology, i.e. where the "proof of principle" stage has already been reached. The goal is to take complex and application-based innovation to the prototype or "proof of concept" phase, or market launch, with the help of seed financing. This in turn boosts your appeal among follow-on investors.

All along, the management team interacts closely with the responsible investment manager who will help with any questions or problems but not interfere with the operational business. Furthermore, HTGF actively helps establishing contacts between founders, investors and multipliers, e.g. through its own events such as the High-Tech Partnering Conference or the Family Day, or generally through the HTGF network. HTGF is also supportive if there is a need for additional expertise, help with management issues, personnel recruitment, or regarding follow-up financing, etc.

Over 460 High-Tech companies have been launched successfully since 2005. Next to the €820 million originating from HTGF's own funds (HTGF I, HTGF II and HTGFIII), so far, more than €1.4 billion of additional capital have been raised into the portfolio in about 1,120 follow-on rounds of financing. Moreover, 75 portfolio companies have been successfully exited in that same timeframe.

Some of the success stories include:

*NUMAFERM GmbH* was founded in 2017 as a spin-off of the Biochemistry Institute at the Heinrich-Heine University, Dusseldorf. The project was previously supported by an EXIST research transfer from the German Federal Ministry of Economics and Energy. The company offers its technology, related R&D services and a peptide catalogue focusing on pharmaceutical, antimicrobial and adhesives peptides.

Founded in October 2016, ATC ALUVATION Technology Center Paderborn GmbH is a technology company headquartered in Paderborn, eastern Westphalia. ALUVATION founder Markus Belte has been fundamentally shaping the technology used in the heat treating of aluminium components since the 1990s and is one of the world's leading specialists in this field. The ALUVATION system takes heat treating in a new direction, away from permanently installed environments and into a new, digitalised, mobile, modular and dynamic age of Industry 4.0.

*TolerogenixX GmbH* has developed a patented and clinically tested cell therapy technique for individualised immunosuppression in transplant patients. The technique enables the targeted disabling of undesired reactions caused by the immune system's defences.

KSK Diagnostics GmbH uses its isothermal amplification technology, KDx rITA®, for the development of molecular point-of-care tests to identify pathogens and antimicrobial resistance within 30 minutes. This significantly reduces the time before therapy is started. In

addition to the diagnosis of pathogens, KSK Diagnostics' point-of-care tests are ideally suited to quickly and reliably clarifying issues related to tumour diagnostics.

*PreOmics* develops and provides innovative technologies for customers around the world for mass spectrometry (MS) - based proteomics using cutting-edge technologies to support researchers in their protein analysis needs.

There are more than 25.000 standards for data exchange. *wetransform* makes it easy to integrate complex systems with its data-driven design and transformation platform and enables experts to create better specifications for data exchange.

# KfW Bankengruppe - kfw ERP Start Fund

KfW Bankengruppe provides the impetus to economic, social and ecological development worldwide. As a promotional bank under the ownership of the Federal Republic and the Federal States of Germany, it encourages sustainable improvement in economic, social, ecological living and business conditions, in small and medium-sized enterprises, entrepreneurship, environmental protection, housing, infrastructure, education finance, project and export finance and development cooperation.

KfW Mittelstandsbank mobilizes equity for young, innovative, technology-based firms with assistance from the Bundesministerium für Wirtschaft und Technologie (German Federal ministry of Economics and Technology) and the ERP Start Fund. In so doing, KfW enters into participations that, in most cases, do not involve assuming part of the management of the firms. The precondition is that a privately held equity investor (lead investor) enters into a participation of at least an equal amount. The participations of KfW and the lead investor are subject to the same economic conditions. Lead investors could be venture capitalists as well as business angels.

KfW loosely cooperates with business angel networks throughout Germany. Business angels have to be accredited to KfW before they are accepted as lead investors. During the accreditation, KfW reviews whether or not their requirements can be met. Most importantly, a business angel has to be thoroughly cooperative for the whole duration of an investment. This is documented in a cooperation contract. Not only should they be available for necessary coordination, for example in case of a shareholders' meeting or an exit negotiation, but they should also be able to provide reports and information quickly should any difficulties occur. Additionally, they should be able to support the company they invest in with economic and business knowledge as well as, if need be, further financing. Other than that, KfW keeps track of a lead investor's internal reputation, particularly how well their investments are performing and how easy they are to cooperate with. This information is used for future reference.

Who is eligible?

Young tech companies that:

- Are <10 years old</li>
- Fulfil the SME criteria of the European Commission

Older companies can also seek financing from the ERP Start Fund in later rounds if they have already received financing under one of the preceding BTU (Technology Participation Programme), BTU -Early stage, or FUTOUR programmes.

## What may be financed?

Innovative technology-based companies that can meet their financing requirements with the equity finance received. They must fulfil the following conditions:

- Development of new or significantly improved products, processes or services and/or their introduction into the market
- Innovative core developed by the company itself
- New products (processes/services) must differ from previous products (processes/services) of the same company in terms of their key functions and must be based on the company's own R&D

#### What are the conditions?

- Maximum amount: the maximum limit per tech company is €3 million
- Several rounds of financing are possible, a maximum of €1.5 million for first-time financing and not more than €2.5 million for a one year period
- Terms and conditions of the participation depend on the participation of the lead investor

Who may participate as lead investor?

The lead investor will advise and support the technology-based enterprise on all economic and financial matters. They should offer management know-how and marketing support. Additionally, they should be able to provide additional financing.

The following are eligible to be a lead investor:

- Equity investment firms
- Business angels

Equity investment firms must be accredited by KfW. Business angels are eligible on a case-by-case basis. The lead investor monitors the management and development of the tech company and informs KfW accordingly. In exchange, they can receive remuneration from KfW.

Since the beginning of 2016, the KfW ERP Start fund has just been managing investments already made. The fund still has the chance to do follow-up investments in its portfolio companies, but it has stopped making new investments. Together with the BMWi, the KfW set up a new co-investment fund called Coparion in March 2016 to do new investments. Coparion invests as a separate, stand-alone VC entity.

# **Bayern Kapital**

Founded at the end of 1995, Bayern Kapital GmbH is a wholly owned subsidiary of the LfA Foerderbank Bayern (Bavaria's development bank). Bayern Kapital's objective is to finance research and development as well as the market launch of new products, product diversifications and expansion of the market share.

The requesting company has to be located in Bavaria. Industries are e.g. IT/software, life sciences, new materials, micro-systems & environmental technologies.

Bayern Kapital and its funds have invested over €250 million in more than 250 companies. Bayern Kapital currently manages funds to the value of €340 million. The five investing funds currently managed are: Seedfonds Bayern, Clusterfonds Start-Up!, Innovationsfonds, Innovationsfonds EFRE and Wachstumsfonds Bayern.

Partner of Seedfonds Bayern is often the High-Tech Gruenderfonds (www.htgf.de). HTGF was founded jointly by the German Federal Government, the KfW Bankengruppe and industrial enterprises under the "Partners for Innovation" initiative.

## **Seedfonds Bayern**

Seedfonds Bayern finances technology companies (not older than 12 months) during the seed-phase:

- Amount of overall investment: €250 k or €500 k in conjunction with High-Tech Gruenderfonds
- Models of Investment: equity shares plus shareholder loan, silent partnership

*Investment Conditions* – EU-Regulation No. 651/2014 Art. 22 plus Art. 2 No. 80 must be observed. In conjunction with High-Tech Gruenderfonds:

- Maximum €500,000 from High-Tech Gruenderfonds (HTGF) and maximum €250,000 from Seedfonds Bayern at the first step
- Combination of equity share and subordinated loan:
  - 18,75 % shares of the company (nominal quotation), therefore 12,5 % HTGF and 6,25 % Seedfonds Bayern plus
  - Shareholder loan with option for conversion into shareholders equity, duration: seven years interest: 6 % p.a. (respite for four years)
- Personal contribution amounting to maximum €50,000 by the founders. The coach or a seed-investor can pay half of this amount
- Chance of follow-up financing (maximum €250,000 from Seedfonds Bayern)
- Stand alone: the Seedfonds Bayern invests up to €250,000

The Business Coach – A coach (selected by the company) giving technical and economic advice is necessary. The business coach is welcome to invest in the company. His/her responsibilities are:

- Check and document conditions governing the participation and prepare the documents covering the application for Seedfonds participation
- Provide comprehensive support in early phase of the project
- Monitor spending of seed money
- Take an active role in transition to subsequent financing
- A list of coaches can be found at: www.bayernkapital.de/Seedfonds/download

Business Angels – Business angels are welcome with Seedfonds Bayern and Clusterfonds Start-Up! as further investors up to €200,000; otherwise as a partner of Innovationsfonds Bayern.

# **Clusterfonds Start-Up!**

Clusterfonds Start-Up! finances young technological companies (12 to 24 months old):

- Maximum amount of investment: €500,000
- The investment builds a bridge from seed-phase to start-up-phase

#### **Investment Conditions:**

- EU-Regulation No. 651/2014 Art. 22 plus Art. 2 No. 80 must be observed
- Equity share: 10% shares of the company and shareholder loan with option for conversion into shareholders equity, duration: seven years, interest: 10% p.a. (respite for two years)
- Alternative: investment in equity plus agio, valuation of further private investors in equity
- Silent partnership (subordinated): possible in individual cases; conditions specific to the project

A business coach giving technical and economic advice is necessary (comparable to Seedfonds Bayern).

#### Innovations fonds / Innovations fonds EFRE

Innovationsfonds (IF) and IF EFRE are co-investing funds. They finance capital investment and working capital for innovation projects of young technological companies; EFRE with emphasis on assisted areas of the European Regional Development Fund:

 Financing especially during the research and development, constitution and expansion phases of Small/Medium Sized Companies (SME)

- Maximum investment amount: €2 million
- Equity share (in special cases associated with subordinated, convertible loan), silent partnership

Investment conditions regarding equity share:

Conditions for equity share are identical to IF and independent private investor

Investment conditions for silent partnership:

- Fixed basic fee not contingent on earnings, profit related investment-fee, appropriate exit-fee
- Duration of the silent partnership: up to 30.03.2025

# **Wachstumsfonds Bayern**

Wachstumsfonds Bayern provides equity capital for technology-oriented companies with strong growth targets for the phases following seed and first-round financing. Cooperation with an independent private investor is obligatory.

Investment Conditions:

- · Terms and conditions pari passu to private investor
- Amount €2 million €8 million (possible in different financing rounds) up to maximum equal capital sum as the private investor
- Capital may be used for e.g. product diversification, long term studies and field tests, international expansion

The Independent private investor – A co-operating private investor (investment company, business angel) is obligatory, must not be a shareholder of the requesting company before and is investing in the project simultaneously:

- Co-operating private investor has to prove his excellence in technical and management know-how
- Capital investment from the additional private investor must be equal to IF-investment except in special cases. For example the private investment of Business Angels only needs to be 30% of the total investment at the early stage
- Bayern Kapital-funds as co-investor act in line with the market economy operator test
  using the same terms and conditions as the independent private investor (pari passu)
- Co-operating private investor supports technological company comprehensively, for example in matters of strategy and its realisation. Investor uses his/her network contacts particularly with regard to potential customers and partners
- Constant reporting to the Bayern Kapital-fund about the economic situation and project progress

Common exit

# Mittelständische Beteiligungsgesellschaft Sachsen mbH / Technologiegründerfonds Sachsen (TGFS)

Funded in 2008, a public-private partnership of €124 million. Its investment strategy focuses on businesses in industries of semiconductors, microsystems, medtech, life sciences (except drug development), cleantech, energy technologies, software, and new media/web 2.0 with HQ or located in Saxony, Germany.

## bm-t Beteiligungsmanagement Thüringen / Thuringia Start-up-Fund (TSF)

Funded in 2015, a public-private partnership of €18.7 million. Its investment strategy focuses on all high growth and high margin markets, especially life sciences, micro-electronics, IT, media, internet, and German Mittelstand with HQ or partly located in Thuringia, Germany.

#### NRW.BANK / NRW.BANK.Seed.Fonds.Initiative

A public-private partnership of €60 million. Its investment strategy focuses on businesses in industries of Deep Tech in general (micro-, nano-, biotech, renewables, life sciences, medTech, ICT, automatization) with HQ or partly located in North Rhine-Westphalia, Germany.

## IBB Beteiligungsgesellschaft / Tech Fund II & Creative Fund II

Funded in 2015, a public-private partnership of €100 million. Its investment strategy focuses on Berlin-based businesses in creative industries, life sciences, industrial technologies, and ICT.

Overall, the main challenges faced by angel investment and co-investment funds in Germany are:

- Lack of sufficient high-quality dealflow (mostly public-private funds obliged to neglect investment opportunities outside their regional geographic focus)
- Finding investors for a follow-up investment for portfolio companies

#### **GREECE**

#### **JEREMIE Funds**

The Greek startup ecosystem is rather young. The establishment of the ecosystem dates back in 2012 when JEREMIE Funds entered Greece. The purpose of these funds was to boost the entrepreneurship in the country in collaboration with private investors and venture capital funds.

JEREMIE Funds was a joint initiative by the European Commission in co-operation with the European Investment Bank (EIB) and other financial institutions. The funds offered EU member states (through their national or regional managing authorities), with the opportunity to use part of funds to finance SMEs in a more efficient and sustainable manner. In Greece, the funds were managed through four intermediaries (Openfund, Piraeus Tech Catalyst, Odyssey Venture Partners and Elikonos General Partners) and they were provided in the form of loans, equity or guarantees. The JEREMIE Openfund II and Piraeus JEREMIE Tech Catalyst Fund offered seed capital, while the Odyssey JEREMIE Partners and Elikonos Jeremie SICAR offered early-stage capital. Debt financing was provided through the largest banks of the country. The main goals of the JEREMIE Funds were to:

- Boost innovation and entrepreneurship
- Give access to finance for Startups and SMEs
- Develop the venture capital investments regionally
- Enhance the employment.

Estimates show that more than €50 million were invested in 60 companies during the period 2012-2016 and even though the main purpose of the program was to further scale-up tech entrepreneurship, it triggered the expansion of the venture capital investments in the country. The proportion of the co-investment was 70% public and 30% private. The program's investment period expired in September 2016.

# **EquiFund**

The successor of JEREMIE Funds is the EquiFund, which was officially announced in late December 2016. EquiFund started operating with €200 million from European and national sources (via the Operational Programme 'Competitiveness, Entrepreneurship and Innovation 2014-2020') and €60 million from the European Investment Fund (EIF). The program can approach leverage ratio close to 10 and it is expected to attract additional funds from international credit institutions and private investors to offer €1 billion to Greek companies. The focus of the program is placed on the following areas:

Research and Innovation – This program area is divided into two main types of funds; the Technology Transfer Fund-TT fund and the Accelerator Fund. The former aims to support initiatives that stem from universities, research centers and other organisations, while the latter aims to support startups which are mainly linked with incubators, tech-parks and coworking spaces.

General Entrepreneurship – This program area contains two broad sub-categories: early-stage entrepreneurship and growth stage entrepreneurship. The funds play emphasis on sectors that are of main priority to Greece, for example, tourism, energy, agriculture, environment, ICT technology, etc.

#### The NBG Business Seeds

A program offered by the National Bank of Greece which mainly provides seed capital in the form of equity participation.

NBG Business Seeds is an integrated program designed to foster innovative and export-oriented entrepreneurship. NBG Business Seeds includes actions that aim at showcasing innovative ideas and projects, training and mentoring young entrepreneurs, and providing infrastructures, networking and financing. Once the annual competition "Innovation & Technology" is over and the awards given, NBG supports the implementation of selected proposals that are distinguished. NBG works in partnership with the Athens University of Economics and Business (AUEB) and the Hellenic Federation of Enterprises (SEV) so as to provide shortlisted proposals with the opportunity to attend training programs on business topics. Said proposals also receive free-of-charge services and products from Amazon and Microsoft, while incubation services are provided in partnership with SEV and 1776, a global incubator and seed fund based in the US.

As regards financial support for businesses, NBG provides targeted lending programs and participation in company equity. Particular weight is given to mentoring actions provided in cooperation with Google, Grant Thornton, Watson Farley and Williams, Israel Advanced Technology Industries (IATI), and networking initiatives provided in cooperation with Endeavor Greece and the Hellenic American Chamber.

Emphasis is placed on the mentoring of the teams by NBG's experienced staff who, backed by professional experience of more than 20 years in various fields, propose targeted solutions to improve each innovative endeavor.

Since 2010 NBG has been running its "Innovation & Technology" Competition to encourage and foster young entrepreneurship by giving a helping hand to fresh ideas, business plans and start-ups. The "Innovation & Technology" competition in collaboration with Greek universities highlights and supports business ideas originating from university classrooms and productive sectors.

#### **Venture Friends**

A VC fund which started its operations in February 2016. The fund has access to €20 million of private capital, from which €9 million have already been invested in 20 different businesses.

A fund of entrepreneurial investors who support startups and help ideas become disruptive startups and eventually sustainable businesses.

# **Marathon Venture Capital**

A VC fund established in March 2017 that has already gathered €8 million from private investors. Its mission is to help Greek founders build world-class technology companies that are going to be profoundly successful and change the landscape of the Greek ecosystem.

Summarizing, it is important to mention that the Greek startup ecosystem is under development. The above funds are the most active funds in the country and the information provided is publicly announced, however, we may miss some information due to limited information in the area. Additionally, a complete study on co-investment funds in Greece has not been conducted and the venture capital funds quite often decide not to disclose the amount of the capital collected and the terms of their financing rounds.

## **HUNGARY**

# **JEREMIE Fund Hungary**

Before disucssing any of the Funds in Hungary, it is important to briefly explain the situation in the country. According to our source, the Hungarian market is very young and not too big. As such, its culture is not sufficiently developed, which means startups are looking for any means of getting funded and not paying attention to what type of financing they are applying for. This frequently results in the roles of a VC and angel becoming mixed. Moreover, there is no complete study or knowledge base about angels in Hungary - most "marketing" is based on peer to peer communication and events.

The first JEREMIE tender (JEREMIE I) occurred at the end of 2008. The intermediation agreement was concluded with the eight winners by Magyar Vállalkozásfinanszírozási Zrt. These JEREMIE I funds commenced during the summer of 2010, and, based on placements implemented so far, the program is considered highly successful. At the end of the first quarter of 2013, 93 investments were funded with a total of HUF 32 billion (appr. €105 million). The first successful exit, in the form of a sale of the investor's stake, took place in September 2012.

Due to the success of JEREMIE I, the National Development Agency invited the second, third and fourth JEREMIE venture capital tenders under the name of New Széchenyi Venture Capital Programs in the following years. This established seed funds and growth funds, which simultaneously created a way for small nascent businesses and large established companies to participate.

The appearance of venture capital funds set the private sector in motion: startups began to compete; incubators and accelerators were launched followed by professional blogs; conferences and consultants provided assistance with education and the opportunity to establish contacts among investors and entrepreneurs.

In Hungary, JEREMIE has been started with three subprograms. The venture capital program involves eight competing venture capital funds in two different frameworks (Domestic Funds

and Co-investment) with the aim to increase the capital of, and thus provide financing to Hungarian SMEs.

The Domestic Funds include Biggeorge's-NV, DBH Investment, Central Fund, Euroventures, Finext Startup, Morando, PortfoLion and Primus. Co-investment is represented by Euriventures (earlier Etalon Capital).

Domestic Funds invest all over Hungary, except the country's Central Region, with the condition that no more than 70% of the funding comes from the EU; the rest is provided by private investors. The funds provide financing for SMEs and thus facilitate the implementation of innovative new ideas and scientific achievements. Profits from the investments are channeled back into the SMEs, resulting in even more efficient use of capital.

The advantages of JEREMIE funds include sustainability (a given part of funding is reimbursed using the returns of the investment), efficiency (combining structural funds with other sources of investment), flexibility (adaptation to the needs of the given country/region), expertise (controlling agencies taking advantage of the expertise of banks and the private sector), as well as facilitating partnerships between regions, banks and investors.

The most important is to point out that, by the end of 2013, these funds combined will invest more than \$200 million, which is a great opportunity for Hungarian SMEs to drive their products to success.

## **PBG FMC**

A (JEREMIE) VC Fund which closed its investment period in 2016 and is currently in the portfolio management period. They target companies that – with their products and services - address underserved needs in a well-defined yet broad range of customer groups. One primary goal is to support export-related activity, thus raising revenues for both the company and Hungary. PBG FMC emphasizes a Hungarian sourcing of solutions to realize intellectual or physical product distribution in foreign markets. Its partners – with an expertise in consumer and market knowledge spanning decades – will evaluate projects related to the IT, biotechnology, medical technology and communication sectors. They have not, however, set priority sectors.

The following describes their approach to the investment process:

- Filtering incoming projects
- Screening and analyzing the projects
- Validation
- Preparing the term sheet
- Contracting
- Investment
- · Supporting operations and monitoring the company

- Expansion
- Exit

There are some new, enforced phenomena characterizing the market in Hungary: significant governmental (EU) subsidies aiming to develop technology innovations for SMEs, and a dominant player on the VC market: HiVentures. From our partners' perspective, fundraising for the social impact investment fund proves to be extremely difficult in the current market context.

#### **IRELAND**

# **AIB Seed Capital Fund**

Since its launch in 2007, the AIB Seed Capital Fund had made over 170 investments in 79 companies. AIB Seed Fund is at the end of its prime investment period and continues to do follow-on Investment rounds, often co- investing with Angels.

Some success stories include:

Terminalfour – A leading developer of 'out-of-the-box' enterprise web content management software. Its systems enable medium and large sized organisations to improve the delivery and communication of information through various channels including websites, personalised portals, intranets, extranets and emerging media.

*MicksGarage, Hits Top Gear* – In 2006, following two years of trading, online retailer MicksGarage.ie found itself with significant expansion possibilities selling car parts and accessories directly to the consumer. The case was strong for a strategy of continued growth in Ireland and expansion into the UK, however, funding capital was needed.

Algae Health – A green bio-technology company which has developed an innovative, environmentally friendly and sustainable new source for nutritional compounds.

Clevamama<sup>™</sup> – makes products which are pioneering, practical and well-designed to make the experience of caring for infants and young children smoother.

# **EAF Ireland**

The European Angels Fund, Ireland (EAF Ireland) is a dedicated €20 million vehicle focused on co-investing with experienced business angel investors with a strong investment track record (realized / unrealized) investing in Irish startups / early stage growth companies.

EAF Ireland is funded by the European Investment Fund and Enterprise Ireland.

The EAF Ireland fund enters into 10 year agreements with business angels planning to invest from €250,000 up to €4 million over that time period (ideally much of it in the first 5 years).

The business angel invests their own and the EAF Ireland funds on 50:50 pari passu terms into Irish startups/growth companies. The business angel earns 20% carry (profit share) on

the EAF Ireland investment capital on a deal by deal basis. BAs undertake their usual process of sourcing, selecting and investing in companies. Once the agreement is entered into, the business angel simply uses the capital on an as required basis.

The EAF Ireland process has been designed for ease of deployment.

## **Co-Fund NI**

As part of the Access to Finance Strategy, Invest Northern Ireland has appointed Clarendon Fund Managers Ltd ("CFM") to manage Co-Fund NI. The aim of the Fund is to ensure that businesses with growth potential are not held back because they cannot access equity finance.

Through Co-Fund NI £12.5 million will be made available to invest alongside business angels and business angel syndicates (hereafter referred to as "private investors" or "syndicates") into eligible SME's based in Northern Ireland. When matched 45% public with 55% private investors on a deal-by-deal basis this will give an overall "fund" size of £28 million.

This initiative is provided by Invest Northern Ireland and part-financed by the European Regional Development Fund under the Invest for Growth and Jobs Programme 2014-2020.

The Fund will, to the extent possible, follow the terms of the private investors including the structure and price of any investment. Once invested, the Fund will be able to make follow-on investments alongside syndicates in companies that are already within its portfolio. The Fund will expect the private investors to lead investment rounds, with assistance and support from CFM where this is required or requested.

The Fund will naturally only consider 'new investments' for the private investors, where they can demonstrate that they have carried out their own due diligence, and independent assessment of the investment opportunity.

Typically the Fund expects to invest in investment rounds of between £150,000 and £1,000,000, and will invest at a ratio of up to 45% of the investment round. The Fund may consider larger round sizes as long its initial investment is no more than £250,000.

Investee companies must fall within the European Commission SME definition (headcount not exceeding 250, turnover not exceeding €50 million and balance sheet assets not exceeding €43 million) and be based in Northern Ireland.

Whilst it is anticipated that a higher proportion of beneficiaries may be earlier stage, high growth companies, SMEs at any stage of their lifecycle are eligible provided that they have the required minimum level of investment from a syndicate.

# **ITALY**

# INGENIUM Emilia Romagna I

The first Italian public-private seed capital fund, investing in innovative companies in the Emilia Romagna region. The fund was started with €5.3 million by the Emilia Romagna region and €1.7 million from fund managers.

Managed by META Investment, the nine-year fund operated through the temporary acquisition of minority stakes in high-opportunity technological companies. It is now fully invested.

# Key Points:

- Financed seed companies, startups and expansion stage companies in Emilia Romagna
- €10 million under management
- Resources: 30% public 70% private
- Invested a minimum of €100,000 to maximum of €1.5 million per company per year
- Part of META's INGENIUM family of funds

## INGENIUM performs the following operations:

- Seed financing: it supports initiatives in the testing phase of the ideas, when the
  technical viability of the product/service in enterprises has been set up for no more
  than 12 months and is yet to be proven;
- Start-up financing: it promotes projects in the business start-up phase, when there is a prototype whose commercial viability is still unknown for enterprises set up for no more than 36 months.

#### Success stories include:

Angiodroid – is the innovative and exclusive Carbon Dioxide Injector for peripheral interventional angiography below the diaphragm. The Technology has been developed by company's laboratories during the last 5 years in cooperation with well-known Private and Public Hospitals as well as Italian University. The practice of the CO2 provides significant benefits and a very low rate of complications compared with iodinated contrast.

GreenBone – develops a highly innovative wood derived bone implants technology, to generate a biomimetic – reabsorbable – load bearing implant suitable to address severe high morbidity conditions including non-union fractures, through a breakthrough technology that foresees the realization of bone implants derived from natural structures such as wood, with extraordinary regenerative properties, and that are particularly suitable to face the loss of considerable portions of long bones following trauma or tumours, and other crises of the skeletal system.

# **INGENIUM Emilia Romagna II**

INGENIUM Emilia Romagna II is a co-investment fund built to sustain the growth process of innovative small and medium-sized enterprises (SMEs) based in Emilia Romagna region through venture capital investments.

Building on INGENIUM Emilia Romagna I, the Fund targets knowledge-intensive companies with high value of intangibles and high growth potential. It may also act as a catalyst for the creation of knowledge intensive companies in more traditional regions by bringing start-ups from outside the targeted regions.

#### **Key Points**

- 50% of the resources come from the Por ERDF 2007-2013 and 50% from META Investment and private investors
- Invested in 11 innovative companies for the total amount of almost €10,6 million
- Early stage venture capital co-investment fund focused on financing seed stage companies and start-ups, but also considering target companies in the expansion phase
- Targeted high-tech companies operating in the electronics, ICT, biotechnology, medical devices, manufacturing industries, and social enterprises
- Part of META's INGENIUM family of funds

Some of the companies have been supported by META Investment in their geographical expansion and in entering demanding markets such as the US or Germany. META Investment has also been helpful in identifying highly qualified professionals needed by the target companies to support their growth path and run their commercial and/or research activities.

META's active management of INGENIUM Emilia Romagna I and II has led to the higher level of involvement of business angels clubs, business incubators and accelerators, and corporate ventures in the region, contributing to the creation of a sound and sustainable entrepreneurship ecosystem in Emilia Romagna.

The Fund was built under the provisions and guidelines on risk capital of 2007-2013 provided by the European Commission under ERDF, and is compliant with the European Commission's 2014-2020 framework for "off the shelf" equity investment funds for SMEs and start-up companies.

#### Success stories include:

Taste Italy – A company based in Modena, which manufactures and distributes innovative but traditional stuffed pasta linked to the Emilia Romagna cooking tradition but gluten free. To produce their products, the company uses high quality ingredients made in Italy, from certified and zero km sources. The company received a first round of financing from business angels and META Investment.

# **INGENIUM Sardegna**

INGENIUM Sardegna, launched in 2009, is a €34 million expansion fund investing in more traditional SMEs with a strong interest in business development and in both new and already existing companies in Sardinia.

Half of the fund's budget is provided by the Autonomous Region of Sardinia, Italy, and the other half is provided by private investors.

## Key Points:

- Financing start-ups and expansion stage companies based in the region of Sardinia
- €34 million under management
- Resources: 50% public 50% private
- Minimum €100,000 to maximum €1.5 million per year, out of a maximum total of €3 million per year
- Part of META's INGENIUM family of funds

#### Success stories include:

*B-Shiver* – Through this company, where the INGENIUM Sardegna Fund invested 3M Euros in 2012 to sustain the expansion stage, the SNO Yachts group is producing and selling luxury yachts, under the brand Novamarine and Black-Shiver.

## **INGENIUM Catania**

The INGENIUM Catania fund invests in both new and innovative ideas as well as in businesses that have potential to become success stories. The fund is provided by the ICT Programme for the excellence of the territories and it is being co-financed by the Regional Province of Catania.

# Key points:

- It can finance start-ups based in the province of Catania
- €3 million under management
- Resources: 70% public 30% private
- To be invested: minimum €100,000 to maximum €500,000 per round
- Focus on innovative companies in ICT sector

INGENIUM Catania is an example of an investment fund complemented by a specific line of services for scouting and deal flow creation (business plan competition) financed 100%. The Fund was launched in 2010.

The INGENIUM Catania fund is managed by META Zernike Ventures, which has invested over €200 million in more than 200 companies in seed and start-up stages and achieved

above European sector average returns with 100 exits. INGENIUM, META Zernike Ventures and META are registered trademarks of META Group Holding.

#### **INGENIUM Umbria**

INGENIUM Umbria is a public-private early stage fund focusing on innovative companies under the ATI PRISMA II program of Umbria Region. The Fund has a total budget of 6 million EURO and it has been co-financed by Umbria Region, using ERDF funds.

## Key Points:

- It can finance seed and start-up companies and expansion stage companies in Umbria region
- €6 million under management
- Resources: 50% public 50% private
- Investments start from a minimum of €30,000 to a maximum of €1.5 million
- Part of META's INGENIUM family of funds

#### Success stories include:

Pizeta Pharma Spa – An Italian company founded with the intent to develop and supply innovative and high qualified products, mainly in nutraceutical areas, providing a wide range of therapeutic solutions for doctors and pharmacists aimed at people's health and well-being. META Investment exited from the company in 2014 through a Management Buyout after having sustained its growth in the market.

Joy – is an Italian innovative start-up which manufactures and sells vegan meat. The product differs from the existing "soy meats" currently on the market, because it tastes as meat and presents the same meat texture (the "mordito") that provides the consumer with the same meat experience. The company received one round of financing from META Investment and from a leading milling Italian firm in 2015.

In March 2013, "Il Sole 24 Ore" – Italy's most important financial newspaper – ranked the 10 best Italian mobile apps on the market. Three were backed by META Investment: Appsbuilder, Atooma, and Spreaker.

## **LITHUANIA**

## **Lithuania JEREMIE Holding Fund**

Lithuania JEREMIE Holding Fund is a fund comprising of several financial engineering instruments. The Business Angels Co-investment Fund is one of the instruments implemented under the JEREMIE Holding Fund.

Lithuania JEREMIE Holding Fund was established in 2010 and it has a size of €8.4 million. It is a public-private partnership where in each investment at least 50% should be private

investments by business angels. Its maximum life is until 2020. The average amount of a deal shall not exceed €400,000.

The fund is managed by an investment committee consisting of key fund managers who also take the investment decisions. Investment decisions are made in an average time of 30 to 60 days. The fund targets all of Lithuania and all of its sectors, excluding gambling, the manufacture, supply or trade of arms, tobacco, alcohol, and human cloning.

Most of the funds in Lithuania are financed or co-financed by EU funds participation. The ecosystem is under development. However, tenders for new Funds have been delayed for more than 2 years. This is valid for all EU funding for Venture funds and Angel funds.

## **Business Angels Fund I**

Risk capital fund for investments into innovative and export oriented companies in Lithuania. The Fund will invest only together and on equal basis with a business angel. The Fund and the Business Angel will participate in business development together with founders of the company. The key driver of the fund is to invest in profit generating projects.

The Fund and the business angel will acquire new issue of shares or part of it. The Fund and the business angel will exit their stake together with founders to strategic or financial investor or to founders of the company.

European Investment Fund is the founder of the Business Angels Fund Fund I. The Establishment Agreement for the Fund is signed under the project "JEREMIE the controlling fund". JEREMIE is financed from structural funds of the European Union and national funds according to the program of economy growth activities for the years 2007-2013.

The new initiative aims at developing and fostering the role of entrepreneurship within the EU in order to meet the objectives of the Lisbon agenda and help structural funds deliver greater benefits to the market.

Key points:

Size - €8.42 million

Fund Manager - consortium of MES INVEST Ltd and Strata Ltd

Investment period - till December 31st, 2015

Investment area - Lithuania

*Investment size* - from €50,000 up to €600,000 per company

Investment targets – small and middle size companies with annual turnover up to  $\leq$ 4.3 million, sales oriented to export markets, and a strong and successful management team. The potential investment target has to have been active in the market for at least 1.5 – 2 years.

Use of investment – for acquisition of technologies and equipment and financing of working capital.

*Investment principle* – the Fund invests in equal proportion together with the Business Angel, i.e. the Fund invests 50% (including 5% invested by the Fund Manager) and the Business

Angel invests 50% of the total investment amount. After acquisition of shares all shareholders sign the Shareholders Agreement disclosing general principles on management, formation of strategic plan, profit sharing and other issues that are essential to shareholders.

Type of investment – acquisition of new issue of shares of the target company. Fund and business angel together aim to get 50% control of the company. Size of the stake depends on company value and agreement with founders. Investment amount of the Business Angel is from €50,000 up to €600,000 per company. The Business Angel also dedicates one day per week to working together with the management of the company.

*Invested to date* – the Fund has invested into 30 companies, including high end technologies. Business Angels Fund is considered to have seriusly contributed to the whole ecosystem.

Exits to date - 12 companies

#### **LUXEMBOURG**

#### **Chameleon Invest**

This Luxembourg based fund aimes to promote the development of innovation by providing capital and know-how to creative entrepreneurs.

Its investment strategy includes:

- Invest seed and start-up capital (up to €200,000) for innovative concepts in technology-driven companies
- Support entrepreneurs that have a critical need for support and have potential synergies with the CHI portfolio
- Leverage capabilities and experience of the CHI investment team
- Long-term growth in the local market and targeted IRR of 15% for the overall portfolio
- Hands-on operational and strategic engagement

Chameleon is about to be closed. Full exits of the portfolio.

# **Digital Tech Fund**

In 2016, the Luxembourg Government announced the launch of a seed fund created jointly with a group of private investors to support the financing and development of start-ups operating in the field of information and communication technologies (ICT), considered as a key sector for the diversification of the national economy.

Named 'Digital Tech Fund', the fund was set-up on the initiative of the Ministry of the Economy as part of the national "Digital Lëtzebuerg" initiative. It acquires stakes in promising innovative companies of less than seven years of age which have preferably already developed functioning prototype of their products. The fund especially – though not exclusively – aims to invest in areas such as cybersecurity, FinTech, Big Data, Digital Health,

the media and the next-generation communication networks, digital learning, the internet of things or telecommunications and satellite services.

The Digital Tech Fund provides seed financing to entrepreneurs running innovative startup companies active in the field of Digital Technologies. The fund's aim is to foster long-term innovation, support the technology startup ecosystem in Luxembourg and facilitate the transfer of new digital technologies developed at the University of Luxembourg into successful spin-off companies.

The Fund is backed by a roster of very high profile private and public investors who are committed to the successful development of the Luxembourg start-up ecosystem in general and portfolio companies.

Set up according to the principle of an 'evergreen fund', the Digital Tech Fund is also aiming to facilitate the transfer of new technologies from public research, particularly from the Interdisciplinary Centre for Security, Reliability and Trust (SnT) at the University of Luxembourg.

The Digital Tech Fund is managed by Expon Capital whose team was selected because of its strong track record in investment management. The Luxembourg Government invested €5 million in the Digital Tech Fund. The other investors contributed a total of €15.33 million, including €3 million from Société Nationale de Crédit et d'Investissement (SNCI) and €1 million from the University of Luxembourg.

Developed under a public-private partnership, the fund also includes the following partners (in alphabetical order): Arendt & Medernach, Banque Internationale à Luxembourg SA (BIL), Expon Capital, High Capital, POST Capital, Proximus, and SES.

# **MACEDONIA**

# **Fund for Innovation and Technological Development**

The Fund for Innovation and Technology Development was established in December, 2013, with the aim of encouraging innovation by providing additional resources to finance innovation, in view of the need to build a competitive economy based on knowledge. With a size of \$8 million the fund is divided across four separate programmes. It is a public fund that provides convertible soft loans and itself is 100% financed by World Bank loan. Target companies must be registered in Macedonia and have >51% Macedonian ownership.

The organizational structure of the Fund for innovation and technology development includes the following units:

- Director
  - Department for support of the Director
- Sector for programming activities
  - Department for programming

- Department for implementation of programs
- Sector for General and Legal Affairs and Finance
  - o Department of Legal Affairs, Procurement and archive
  - o Department of Finance and Accounting

Managing Bodies of the Fund are: Management Board, Committee for Approval of Investments and Director. The Government of the Republic of Macedonia appoints the members of the governing bodies and the Director. The Management board includes 6 member. The Committee for Approval of Investments includes members elected and appointed by the Government of the Republic of Macedonia. The Committee reviews and approves project proposals submitted under all of the Fund's instruments. The Committee members are elected from among the experts with at least ten years of international experience in the area of investment in innovation activities. However, according to EBAN's partners who provided data on Macedonia, Mnagement of the Fund is politically appointed with no previous innovation/entrepreneurship or venture investing experience.

The average amount of investment is €30,000, while the average timing of investment decision is 2 months. The mission of the Fund for Innovation and Technological Development is to encourage and support innovation activities in micro, small and medium-size enterprises (MSMEs) in order to achieve more dynamic technological development based on knowledge transfer, development research and on innovations that contribute to job creation, and to economic growth and development, while simultaneously improving the business environment for the development of competitive capabilities of companies.

The focus of the operations of the Fund in particular includes:

- Co-financing micro, small and medium-size enterprises (MSMEs) registered in the Republic of Macedonia, with the aim of encouraging innovation activities, implementation of innovative solutions and innovative processes, introducing innovation and transfer of technology among companies, as well as support for companies which have high growth potential.
- Financing newly established micro and small enterprises registered in the Republic of Macedonia, foundations and accelerators, with the aim of encouraging innovation among companies and transfer of results from scientific research into applicable, commercial activities by establishing "spin-off" companies.
- Achieving long-term positive contribution to the development of the national economy, improving competitiveness through technological and operational improvements and the provision of new jobs; supporting the formation of business and technology accelerators, entities providing infrastructural support for innovation activities in order to promote entrepreneurship by supporting individuals who want to establish an enterprise, as well as already established companies in their initial stage (not older than 6 years) by providing educational, logistical and financial support.

In terms of challenges, according to EBAN partners from Macedonia, development of the innovation/venture investing sector has stalled in the country, despite an increase of activity. The activity often amounts to noise. This is mainly due to reactionary activity by the government, which is focused on an FDI strategy, and poor performance of the introduced governmental innovation fund. The mismanagement of the initial process for creating the fund and subsequent operations is evident in the crumbling of the basic building blocks of the gov't fund:

- The most esteemed members of the investment committee have resigned
- Pre-seed companies receive a convertible loan of around €25,000 under terms that stall their development, rather than accelerate it. There isn not any useful added value provided to portfolio startups.

Finally, the main challenges faced by angel investment and co-investment funds in Macedonia are defined as following:

- Availability of venture capital
- Know-how and culture
- Lack of infrastructure components or mismanaged infrastructure
- Global connectivity

# **NETHERLANDS**

# Netherlands Enterprise Agency – Fund against Child Labour

The Netherlands Enterprise Agency launched this year the Fund against Child Labour. It is seeking entrepreneurs from Dutch SMEs and large companies with an aim to help tackle child labour in their chain of production or as a multi-stakeholder project.

Entrepreneurs can help eliminate child labour with a subsidy from the Ministry of Foreign Affairs' Fund against Child Labour. The Netherlands Enterprise Agency is administering the fund. Due to the lack of education for example, child labour hampers the development of individual children and of society as a whole. This means child labour is not only a consequence of poverty, it is also a significant cause.

## **Funding Categories:**

- Approach through the chain of production: due diligence projects As an individual company or with assistance of companies in the chain, participants can help identify child labour in their chain of production. They will identify any obligations and tools they have at their disposal to combat this practice and they are obliged to report on their findings. An important element of this is the use of change management strategies within their company.
- Approach at local level: multi-stakeholder projects Participating companies have largely reviewed their company processes with regard to child labour, together with

relevant organisations and experts. In cooperation with key stakeholders, they want to contribute to the elimination of child labour, focusing on the geographical location of the chain of production where child labour occurs. Their group consists of at least one Dutch company, one local company and one NGO. Together, they work out a plan to combat child labour at the local level in a selected area and in a specific chain of production.

#### Funding Information:

- The budget for due diligence projects is €950,000.
- The subsidy per project is a maximum of 70% of the eligible expenses, up to a maximum of €25,000 for large companies, €50,000 for individual SMEs and €100,000 for joint ventures between companies.
- The budget for multi-stakeholder projects is €2,850,000.
- The subsidy per project is a maximum of 70% of the eligible expenses up to a maximum of €475,000.

#### Eligibility Criteria:

The fund is for entrepreneurs from Dutch SMEs and large companies who want to help tackle child labour in their chain of production or as a multi-stakeholder project.

# Netherlands Enterprise Agency – Sustainable Water Fund

The Netherlands Enterprise Agency manages the Sustainable Water Fund (FDW) as a public-private partnership for water safety and water security in developing countries. Projects are collective initiatives between governmental bodies, industries, and NGOs. The thematic areas are improved access to drinking water and sanitation (including solid waste); efficient and sustainable water use, particularly for agriculture; and safe deltas and improved basin management.

The first round (31 Dec. 2016 - 27 Feb. 2017) for applications for Sustainable Water Fund grants is closed.

- The planning for the 2nd round of the Sustainable Water Fund Grant Programme:
- Deadline for Concept Notes: 8 December 2017
- Submit your grant applications: 1 October 2017 5 February 2018, 15:00 CET

## **Netherlands Enterprise Agency – Dutch Good Growth Fund (DGGF)**

A consortium consisting of Triple Jump and PwC is responsible for the management of the Dutch Good Growth Fund (DGGF) Part: Financing local SMEs in up to 68 selected countries through investing in Intermediary Funds. The consortium manages the DGGF on behalf of the Dutch Ministry of Foreign Affairs. As part of the DGGF, the consortium manages a Seed Capital and Business Development (SC&BD) programme that is meant to support the

investments made by the DGGF in intermediary funds and local SMEs. As such, the SC&BD programme should not be considered a separate programme from the investment scheme and support from the SC&BD programme can only be considered if this support is matched with a possible investment by the DGGF in an intermediary fund. Intermediary funds can therefore not solely apply for support from the SC&BD programme.

The purpose of the SC&BD programme is to strengthen the mission impact of the DGGF investment fund by providing:

- Technical Assistance (TA) and Seed Capital (SC) to SME finance initiatives specifically Intermediary SME Funds and initiatives that aim to strengthen the infrastructure for SME finance. Business Development Services (BDS) to SMEs via Intermediary Funds.
- The products and services of the SC&BD programme are available for investees of the DGGF, i.e. intermediary funds (and eventually local SMEs) in which the DGGF has invested or intends to invest.

The SC&BD programme provides Technical Assistance and Seed Capital to support SME finance initiatives throughout all stages of development:

- TA services will be tailored to the specific needs of the SME finance initiative.
   Emphasis of TA support will be on the design and pilot stage e.g. through supporting feasibility and market studies.
- TA services will also be used to support SME finance initiatives in complying with CSR and results measurement requirements of the DGGF.
- TA services will be provided on a cost-sharing basis to the DGGF and the client.

Seed Capital is a high-risk investment instrument that will be used to invest in new and innovative financial initiatives that are considered to be too premature and risky for the DGGF investment. If the investment is successful, the Seed Capital will be recovered and replaced – on a best effort basis – by a DGGF investment.

Lack of access to finance is not the only bottleneck for local entrepreneurs. Successful SME finance models often incorporate business development services. In some cases these business development services temporarily require additional funding in the form of (revolving) donations. The SC&BD programme provides Intermediary Funds with (revolving) funds and brokerage support so business services can be delivered to local entrepreneurs. Cooperation with local business providers is encouraged. Sustainability and scalability are key.

# Netherlands Enterprise Agency – SME+ Innovation Fund

the SME+ Innovation Fund consists of 3 parts:

 The Innovation Credit scheme is used to stimulate development projects to which financial risks are attached. The Innovation Credit is available for innovative SMEs and SMEs+ that require financing. These businesses must be established in the Netherlands, Bonaire, Sint Eustatius or Saba. The minimum project size of the innovation credit is €150,000.

- The SEED Capital scheme allows emerging technology and creative entrepreneurs to be assisted by investors to convert their knowledge into suitable products or services.
   Emerging entrepreneurs can turn to the participating investment funds for this.
- The Dutch Venture Initiative (DVI) investment fund ('Fund-of-Funds') improves the
  access to the risk capital market for rapidly-growing innovative companies. This
  investment fund is managed by the European Investment Fund in conjunction with
  the Regional Venture Capital Company for the eastern part of the Netherlands (PPM
  Oost)

## **TIIN Capital**

Early Stage funds

The "Tech Funds' Capital of TIIN have a focus on IT and high-tech, the entrepreneurs and teams are central where vision and execution have power.

Private investors, informal investors and family offices invest in funds such as Tech Fund, TIIN Tech Fund 2 and TIIN TechFund 3. By "Tech Fund" TIIN Capital invests in early stage technology companies, younger 7 years with a focus on the sectors of ICT and Hightech.

The funding must originate from an innovative concept with good market prospects. TIIN Capital invests mainly in companies that have reached the early growth of business models which generate revenue. In some portfolio companies are informal investors or clients from the network involved because of their specific expertise. The risk to investors in these funds is reduced by using the Seed Capital Scheme Technostarters (RVO).

Later Stage funds

These funds invest in companies that are innovative in many ways. The focus is on traditional management buy-outs and buy-ins and ICT and high-tech companies.

Private investors preferring to invest in more mature companies have chosen to invest in the funds TIIN Next Phase Fund (formerly Birch IV) and TIIN Buyout & Growth Fund. Through these funds, TIIN Capital invests in companies with passionate entrepreneurs/teams and with a proven market. Topics are growth, expansion, innovation and buyouts. In the rapidly changing (digital) world we are capable of existing business models to give an "innovation boost", making our portfolio companies continue to play a relevant role in their markets.

The risk for investors may be limited in some cases by working closely with RVO and utilising the Growth Facility Regulation.

There is also the possibility for private investors to co-invest in portfolio companies of the fund. It occurs that the required investment amount at a portfolio company provides space to

private investors to invite informal investors to co-invest where it can be chosen to provide loans or to offer equity capital.

For some time TIIN Capital has been following the trend of strengthening stacked funding. Consequently, there may be a case that a portfolio company in a transaction gets financed through capital contributions by a particular fund, a loan from private shareholders, and a bank or other money provider.

#### **Health Innovations**

Health Innovations invests in technology driven start ups in healthcare with two funds: Health Innovation Fund I (start 2007 - closed) and Health Innovation Fund II (start 2012). Shareholders in these funds are ABN AMRO Bank, two healthcare insurers (Achmea and VGZ), and Mediq (an international distributor in healthcare). The Dutch government supports the Funds with a seed capital arrangement. Since the Dutch Government is one of the investors, Health Innovations Funds are restricted to investing in Dutch companies. Further on, the focus is on:

- Early stage investments in medical devices and services companies
- Clear benefit for patient and/or health processes
- Investments of €100,000 to €1 million with a first round mostly up to €400,000
- Maximum 18 months until break even
- Company maximum 5 years of age

## **Mainport Innovation Fund II**

MIF II was founded in 2015 by Schiphol, KLM, TU Delft, NS and Port of Amsterdam, together with NBI Investors, the manager of the fund. The fund helps entrepreneurs accelerate by combining VC funding with the expertise and global network of the partners, who can also act as pilot partner or launching customer

MIF II is the successor of Mainport Innovation Fund I, which was founded in 2009 by Schiphol, KLM, TU Delft and Rabobank and has made nine investments since. MIF I closed on September 30, 2015

MIF II focuses on innovation in logistics, transport and aviation. This includes but is not limited to the following fields: Sustainable infrastructure and materials, connectivity, mobility, intermodal transport, energy, digitization, internet of things, security & safety, seamless travel and big data. We invest both in the B2B and B2C space

MIF II invests in innovative technology companies that are gaining traction and are looking for funding, expertise and network to speed up their growth. MIF II aims to acquire a substantial minority interest in its portfolio companies. Initial ticket sizes range from €200,000 to €1

million. MIF II is in the position to lead or participate in follow on rounds, up to total commitments of €3 million and over.

#### **Zeeuws Investment Fund**

Zeeuws Investment Fund (ZIF) invests in young, potentially successful Dutch companies that have developed a new product, process, or service recently introduced to the market, or has a 'time to market' of no more than one year. The investment per participation lies between €400,000 and €1 million. The investment is made available in the form of share capital.

ZIF is an investment fund of the regional development agency NV Economic Impulse Zeeland, the ZIGZAG foundation, and several private investors, all with an obvious link to Zeeland. ZIF is led by fund manager Johan Sebregts. ZIF strives to sell its stake in the company after 5 to 7 years and, before initial participation, agrees on an exit strategy with the company's management.

## **Life Sciences Partners (LSP)**

LSP is one of Europe's largest and most experienced healthcare investment firms. With a track record going back more than 25 years, it built up an investment house that is dedicated to only one task: seeking, nurturing and growing healthcare investment opportunities with the potential to have a positive impact on society.

From the offices in Amsterdam, Munich and Boston, the team aims to back the smartest inventors with the best ideas. While their goal is to develop products and technologies that have a positive impact on society, LSP's objective is to help inventors achieve their goals. By definition, success is often accompanied by financial returns.

LSP attracts investors from a wide range of backgrounds and origins. They all look to gain exposure to the healthcare sector via LSP's investment funds. The funds vary depending on their size, liquidity, level of risk and duration. Investors, be they private individuals, institutional investors, wealth managers or strategic partners, invest in some or all of LSP's products, depending on their own strategy and preferences. Some of LSP's funds will serve longer term investors with an appetite for higher risk/return investments, while other funds will serve investors with a shorter investment horizon and a lower risk/return appetite. LSP also has a number of strategic investors, including some of the world's largest pharmaceutical companies such as GlaxoSmithKline from the UK and Pfizer from the US.

## **POLAND**

#### Loan for Innovation

The Polish Agency for Enterprise Development (PAED) implements support schemes for business angel networks and seed funds (money mostly come from ERDF and national budget). In 2013, PAED launched the Co-investment Loan Fund. Up to now they opened two

calls for this instrument. Companies which have signed an investment agreement with private investor (BA/VC) can apply for a loan. The loan can be between zł200,000 up to zł2 million (app. €50,000 to €500,000) and cannot exceed the doubled investment of private investor. There is a preferential interest rate, withdrawal period and collateral.

On the other hand, in 2013 PAED opened a call for proposals for seed capital/incubators and signed agreements with 31 organisations. Each of them received several million zloties for investments in newly created companies. There was a rule that each organization have to attract private investor in each investment (either BAs or VCs). You can also treat it as a coinvestment scheme.

The Loan of Innovation's size is €25 million, including management costs with a maximum 8 years payback period. The type of the fund is public, 85% European funds (ERDF) and 15% national funds. Some other key specifics include:

- Sources of dealflow Mainly entrepreneurs having signed an investment agreement with VC found/BA
- Management Deputy President of PARP and Department of Business Environment Institutions Support
- Investment decision taken by investment committee
- Average timing of investment decision about 60 days
- Investment strategy whole country, all sectors
- Conditions to be a co-investor BA or VC found status (in accordance with Polish regulations)
- For public sector funds: Criteria to select private partners/co-investors Private partners/co-investors are not selected by PARP
- Terms of investment (ratio private/public: pari passu or other) The entrepreneur can receive twice as much money from Loan for Innovation found as raised from BA or VC funds. For example, a loan of €500,000 requires the contribution of the BA/VC found reaching a minimum of €250,000
- Other important conditions and role of the lead investor Funding from €50,000 up to €500,000 per company; Interest and capital grace period (up to 36 months); Fixed interest rate at 6,5% p.a. (in PLN, very competitive); Limited collateral (blank promissory note); No commissions and additional costs

## **PFR Biznest FIZ**

Polish Fund of Development - PFR Ventures operates in the fund of funds formula, offering financing for innovative SMEs via selected financial intermediaries such as venture capital or business angels. Funds dedicated to innovative projects come from European funds, i.e. the "Smart Growth Operational Programme 2014 – 2020 and private funds from selected financial

agents. As for the date of this publication, none of them is active, but they are planned to be established by the November of 2017 – all of them step by step starting with the Starter. The one, which is the most connected with business angels investment and support is PFR Biznest FIZ.

The PFR Biznest FIZ fund is addressed to innovative companies at the initial stage of development (start-up and early stage of development). Financing is granted by groups of business angels who, thanks to their experiences, competences and contacts, provide the companies with the so-called smart money, greatly increasing their chances for a commercial success. The indirect objective of PFR Biznest FIZ is activation and development of a network of business angels.

Its financing model consists of reverse financing by groups of business angels in a proportion of 50% PFR Biznest FIZ / 50% funds of business angels. Investment goals include:

- Increased financing for innovative activity of SMEs
- Support for companies at the initial stage of development
- Activation and development of the Business Angels' network
- Internationalisation of companies' operation

## Key points:

- Funds available zł258 million
- Type of Fund Fund of funds
- Fund profile Financing via financial intermediaries (VC funds) for innovative SMEs at the start-up and initial development stage
- Investment size Average investment ticket of from zł200,000 to zł4 million; 50%
   PFR Biznest FIZ / 50% private funds
- Investment period Investments in VC funds 2017-2020; Investments in companies 2017-2023
- Selection process Open process of selecting investment companies, performed by PFR Ventures

## **Xplorer**

Xplorer Fund specialises in investing in early stage technology projects, known as "Proof of Principle / Proof of Concept". The fund targets the entire scientific community, and focuses on commercializing solutions with high market potential.

# Key Points:

- Operational since fourth quarter of 2014
- Finances technology-driven projects or startups

€5 million under management; 80% public (National Research and Development

Centre), 20% private

Invests €100,000 up to €1.5 million per year

Focus: hi-tech projects in ICT, life science, cleantech, and energy sectors

Xplorer's main focus is on technology projects with unique solutions which show a high

potential to achieving sustainable competitive advantage primarily in industries such as: ICT

(Information and Communications Technology), IoT (Internet of Things), Telemedicine, and

Nanotechnology.

While the team is experienced in seed & startup technology investment, they can also access

foreign partners for the business expansion phase, ensuring that Xplorer Fund can guide tech

startups through all development stages, no matter their sector of activity or current

development stage.

Success stories include:

Mimesis - Specializes in the development of innovative payment services and online

shopping apps.

Photon - A robot dedicated to the children, designed for learning programming and logical

thinking through entertainment. Photon is the world's first robot that grows with the child.

Retixa – A category Analytics 3.0 appliance (appliance combining hardware and software),

combining algorithms, advanced analytics, Big Data and real time information processing for

telecommunication companies.

Zecardo - Creates intelligent motorcycle mirrors that can automatically adjust their angle

depending on the driver's position. It is an innovative device with no direct competition

worldwide.

**PORTUGAL** 

**Equity and Quasi-Equity Fund (FC&QC)** 

Instituição Financeira de Desenvolvimento, S.A (IFD) is provided co-financing through its

Equity and Quasi-Equity Fund (FC&QC), which has already opened two calls for business

angels, one in May/2016 (already closed, selected business angels are already performing

new investments) and another in January/2017 (closed for applications, selection process

under way). Intermediaries receive financial resources from the Equity and Quasi-Equity Fund

within the financial instrument Line of Financing for Special Purpose Vehicles Owned by

Business Angels.

Line of Financing to Special Purpose Vehicles owned by Business Angels IFD-FC&QC-BA-

01/16

Date of creation: May 11th, 2016

Size: €18 million

rue de la Science 146 | 1040 - Brussels, Belgium

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- Life of fund (max): December 31st, 2019
- Type of fund: Public-Private Partnership; average public financing rate 60% (specific financing rate depends on the specific financing Regional Operational Programme - 100% ERDF)
- Investment decisions made by private investor
- Investment strategy is defined by private investors
- Conditions to be a co-investor: Majority ownership by BA (individuals); BA certified by IAPMEI; Focus of activity: Participation in companies; Co-financing by FC&QC up to €750 000 per SPV
- For public sector funds, criteria to select private partners/co-investors: Application quality; Adequacy of instruments to target objectives; Demonstrated capabilities by the FI's management team; Demonstrated ability to mobilise resources
- Terms of investment and exit: Pari passu
- Investments made since inception: €18 million
- Average amount of the deal: €50,000 per deal

Line of Financing to Special Purpose Vehicles owned by Business Angels IFD-FC&QC-BA-02/17

- Date of creation: January 4<sup>th</sup>, 2017
- Size: €18 million
- Life of fund (max): December 31<sup>st</sup>, 2019
- Type of fund: Public-Private Partnership; average public financing rate 60% (specific financing rate depends on the specific financing Regional Operational Programme - 100% ERDF)
- Investment decisions made by private investor
- Investment strategy is defined by private investors
- Conditions to be a co-investor: Majority ownership by BA (individuals); BA certified by IAPMEI; Focus of activity: Participation in companies; Co-financing by FC&QC up to €750 000 per SPV
- For public sector funds, criteria to select private partners/co-investors: Application quality; Adequacy of instruments to target objectives; Demonstrated capabilities by the FI's management team; Demonstrated ability to mobilise resources
- Terms of investment and exit: Pari passu
- Investments made since inception: BA selection process under way (no investments made yet)

## **RUSSIA**

#### **Moscow Seed Fund**

The purpose of this fund is to promote venture capital investments in small businesses in Moscow. It was established by the Department of Science, Industrial Policy and Entrepreneurship in Moscow. The aim of the Fund is to create favorable conditions for the development of venture investment in Moscow. Its mission is to Support beginner venture investors and young innovative enterprises.

The fund promotes venture capital investment in small enterprises in the scientific-technical sphere of the city of Moscow by providing soft loans for innovative projects in the pre-seed and seed stages. Registered in Moscow, the fund has received financial support in the form of investments from private investors - fund partners. The main objective of this initiative is aimed at supporting the existing and increasing the number of investors in Moscow, within the innovative projects at the earliest stages of start-ups that have received investments.

Investment loans are provided on concessional terms. The interest rate on the loan is 12%, with the loan period of not more than 3 years with deferred repayment of the loan and accrued interest of the body up to two years. The loan amount invested in an innovative company varies from ₱500,000 to ₱8 million (appr. €8,000 up to €125,000). The loan is granted only if the private investor allocates funds to the investment project. The loan from the fund achieves twice the size of investment made by private investor.

The Foundation regularly organizes the selection of investors. Among the investors working with the Foundation are known business angels and venture capital funds specialised in investments in the early stages of projects.

## **SLOVENIA**

## **RSG Capital**

RSG Capital was founded in 2006 as Prvi Sklad, Družba Tveganega Kapitala, D.O.O. Its only founder was the Chamber of Commerce and Industry of Slovenia, which provided the initial €3.5 million needed to start operations and make the first investment. The goal was to invest in companies in their earliest development stage. As the legislation regulating venture capital companies was not yet in place in Slovenia at the time, RSG operated as a financial holding company.

In 2007, as soon as the appropriate legislation was adopted, RSG founded the venture capital company, changed its name to RSG Capital (RSG Kapital) and became a venture-capital management company. Today, RSG Capital is a leading venture-capital management company based in Slovenia and is helping to build a supporting environment for high-tech businesses.

RSG Capital invests in companies in an early development stage which either already have a source of income, or whose product/service commercialization is imminent, but also in companies which need additional capital in order to expand their business operations. They

usually join other owners as the first institutional investor and help companies grow to the point where they become interesting for larger investors and strategic buyers. RSG Capital can provide a capital increase of €1.5 million to an individual company, as well as follow-on investments, depending on the respective company's needs.

## **Business Angels of Slovenia**

Founded in 2007, Business Angels of Slovenia is the first and biggest club of angel investors in Slovenia. Members of the club are investors from Slovenia, the CEE region and Europe. They invest exclusively in startups with potential international expansion, fast growing disposition and innovative ideas.

As angel investors, they invest up to €500,000 in startups that have made an initial entry to the market with an at least minimum viable product (MVP) and a well-developed business plan. Business Angels of Slovenia still operates as a club, the fund has still not been established.

The current size of the club is €150 million with business angel members as sources of dealflow. Syndicate members manage the club, investment decisions are taken by Board of Syndicate Members, and the lead investors' role is to leadh other investors investing in a particular project. The average timing of an investment decision is 6 months, while the average amount invested varies between €300,000 and €350,000 per deal.

#### **STH Ventures**

STH Ventures, a venture capital company, was established as a venture capital fund in 2010. Total assets of the fund amount around €7 million. Fund investments were targeted at small and medium-sized enterprises in Slovenia and the region through long-term development potential.

The fund management continues seeking suitable investment projects espectively. Target entrepreneurs are ambitious, they want rapid growth of the company, and seek global market. The fund management also aims projects with products that contribute towards environmental sustainability and decrease in environmental pollution. The investment policy is focused primarily on companies with substantially completed product development which are ready to enter the market, while in need of start-up capital. It is not necessary that the initiative presents high-tech product, as long as it properly responds to the needs of the market and has potential for profitable growth.

#### **SPAIN**

#### **IESE - Finaves Funds**

For over fifty years, IESE, the graduate business school of the University of Navarra, has been at the forefront of management education, developing and inspiring business leaders who strive to make a deep, positive and lasting impact on the people, companies and society they serve.

Since 2000, Finaves has been a key platform supporting and inspiring the IESE entrepreneurial spirit. From offering promising entrepreneurs the tools to refine their business plans to raising the seed capital to make their venture a reality, Finaves brings together IESE expertise, investors and entrepreneurs to foster new enterprises. The result is an impressive contribution to the creation of the new businesses, employment opportunities and wealth that play a vital role in economic development.

The Finaves funds have helped launch more than 40 companies linked to IESE students and alumni, investing a total of €12 million and contributing to the creation of approximately 2,500 jobs.

Strengthening its commitment to entrepreneurship, IESE will launch its fifth seed capital fund, Finaves V, in the second half of 2017 to help students and alumni get their new ventures off the ground. This is the latest fund from the school's successful venture capital arm, Finaves. Finaves' fifth fund has been set up with €3 million of capital and will make seed capital investments of €50,000 to €300,000 in promising business ventures of IESE alumni and students. It also aims to finance and promote the growth of search funds, a promising form of entrepreneurship whereby entrepreneurs acquire existing companies in order to take them to the next level.

The fund's shareholders are investors linked to IESE who wish to support the entrepreneurial activities of students and alumni. Among them are: Jan Borgonjon, founder and president of Interchina Consulting and director of CEIBS; Andreas Bürgin, entrepreneur and business angel; Hermes Growth Partners, a venture capital firm focused on tech companies; JCA Supraholding; iTucap, a venture capital company; Inderhabs, Family Office of Barcelona; and IESE Prof. Pedro Nueno.

IESE Prof. Alberto Fernández Terricabras will manage the fund and Anna Maria Birulés, a former minister of science and technology of Spain, will be its president. Birulés currently serves as an advisor to various companies and has held senior positions at Retevisión and Banco Sabadell.

#### Some success stories:

*Worldsensing* – A widely recognized global IoT pioneer. They use wireless sensor technology and real-time software solutions to provide operational intelligence to operators and decision makers. They work with customers in more than 50 countries across 5 continents, reinventing the world we will live and work in tomorrow.

*Kubi Wireless* – An operator specialized in the provision of Internet access services through Wi-Fi technology in public environments. Kubi's network of hotspots allows connectin in locations such as hotels, restaurants, airports, exhibition centers or shopping centers.

Nexenta – The global leader in Open Source-driven Software-Defined Storage (OpenSDS). Founded in 2005, with 6,000+ customers and more than 1,700 petabytes of storage under

management, the privately held company delivers 100% software-based storage solutions, providing organizations with total freedom to choose an easy-to-use, secure and ultra-low cost storage solution to fit their needs. Nexenta enables everyday apps; from the Internet of Things to Big Data; from OpenStack to Containers – and all types of Clouds – Private, Public, and Hybrid.

#### **ICEF - IFEM**

Institut Català de Finances (ICF - Catalan Finance Institute) is a public financial institution founded in 1985 and owned by the Government of Catalonia. ICF's mission is to foster and improve access to funding for enterprises in Catalonia in order to contribute to the growth of the region's economy, complementing the private financial sector.

ICF is member of the European Association of Public Banks (EAPB), which gathers the majority of public European banks and financial institutions. ICF operates via a parent company, two subsidiaries (IFEM and ICF Capital) and an investee (AVALIS). ICF, through IFEM, supports the creation and growth of innovative start-up through venture capital programs and co-investment with private investors through participative loans.

IFEM, has managed finance from the initiative JEREMIE of the European Regional Development Fund (FEDER) in Catalonia within the framework of the Operating Program 2007-2013. At present, it is reinvesting the returns of the investments that it has carried out within the framework of the program JEREMIE.

IFEM actos through two different lines. One line of action includes IFEM acting as a venture capital investor in companies with a base in Catalonia. Beneficiaries here represent start-ups and companies at an early stage of growth that have a high technology and innovation component. Brokers include Inveready Innvierte Biotech II, SA; Healthequity, SCR SA; VentureCap II SCR, SA; Caixa Innvierte Start, FCR; and K Fund, FCRE.

The second line of actions is financing together with private investors in the form of a participative loan for start-ups or early-stage companies. ICF manages the coinvestment with private investors through IFEM. Beneficiaries of those co-investments are entrepreneurs or innovative companies focused on technology or science, with strong growth potential, that seek early-stage funding.

#### Financial terms:

Operation type – Participative loan. A part of the formalised amount will be able to be destined (until a maximum of 15% or €20,000) to invest in the capital of the company by IFEM.

Amount – Generally between €50,000 and €200,000 per project. The maximum investment on part of IFEM cannot exceed the sum of the contributions in capital of the private investors. With the objective of accompanying the companies in following rounds of funding, IFEM will be able to increase the invested amount (follow-on) until additional €200,000 with the same conditions.

Purpose – Financing the business plan set out in the application.

Period – Maximum of 5 years, including a grace period of up to 2 year.

Fixed interest rate - Linked to 12-month Euríbor plus a spread of 5%.

Floating interest rate – To be determined on the basis of performance of the business plan (up to a maximum of 7%).

Arrangement fee – 0.5% of the principal.

Collateral - Without collateral.

Application – Application must be made via an accredited intermediary: business angel networks or company or private vehicle of investment (business accelerators, venture builders, pledge funds, entities of venture capital not invested by the ICF and societies of limited responsibility or anonymous that serve as instrument of investment for investors).

# Galicia Iniciativas Emprendedoras, FCR-PYME (Galicia Entrepreneurs Initiatives)

The Galicia Entrepreneurs Initiatives started in 2014 and it pursues the objectives of promotion entrepreneurship and financial support for entrepreneurial initiatives as well as creating of a Galician network of private investors. For this purpose, it has an economic endowment of €5 million which is fully financed by Galcian public funds.

Part of the initiative is co-financing with business angels, a fund which is managed by XesGalicia. XesGalicia is a Galician public venture capital management firm. It finances company development through the temporary acquisition of minority shares of the capital of unquoted companies. Investment decisions are taken by the Investments Committee and Board of Directors with an average investment decision period of 2 to 3 months. Acceleration and support programmes for entrepreneurs act as sources of dealflow.

The conditions to be accepted as a co-investor in this fund is, first of all, to be a business angel accredited by the IGAPE. In addition, the business angel and/or business angel network should have:

- Honorability and good reputation
- Non-disclosure agreement
- Investment capability
- Business experience on investments

#### Terms of investment include:

- Participative loans convertible to equity
- Investment in equity at the same terms as business angels
- Pari passu

The fund's investment strategy includes early stage start-ups in all sectors of Galicia. The average amount of investment is €60,000 per deal. Typical exit routes are loan repayments and buybacks of shares.

Accoding to EBAN's sources, Spanish business angels and co-investment funds currently face some challenges and objectives. Probably, the most important is the lack of support from the government. Our partners think it is necessary to improve the fiscal regulation to stimulate inversion, and also to increase de amount of public funds which would complement the activity of private funds.

There is a gap between the inversion of a medium profile business angel and the inversion of a private fund. That underlines the need for support from government funds and brings up the need for new agents to appear in the ecosystem. These new agents would fill the mentioned gap between low and big inversions.

Another challenge is that, although there has been an increase in private investment, the number of operations remains stable, meaning that investors are not leaving their comfort zone and are not taking risks. This point, along with the fact that investors prefer to invest in "unicorns", with the result of a concentration of a biggest amount of money in the same quantity of startups, are some of the challenges that spanish business angels and co-investment funds face.

In the last years, there have been some remarkable success stories resulting from the contributions of business angels and co-investments funds. There have been several rounds bigger than €10 million during 2015, 2016 and the first month of 2017.

# **SWEDEN**

#### Jönköping Business Development

Jönköping Business Development AB (JBD) is an investment company with the mission to invest in commercially-oriented team and contractors in Jönköping region. They are interested to invest in companies with growth ambitions and an innovative, repetitive product with international potential that can bring skills, experience, networks and capital even before the company has a fully developed product or paying customers.

JBD invests in both early stage and mature companies with growth potential. They want to help businesses grow and become profitable, through both capital and active ownership.

They are closely linked to the Science Park Jönköping, which is one of our owners. Other owners are Jönköping University, Länsförsäkringar Jönköping, LRF and a number of private investors. JBD is based in Jönköping region but also invests in related fields.

Jönköping Business Development is registered with the FSA as a manager of alternative investment funds.

#### Sörmlandsleden

Sörmlandsleden fund is the county's hub for active equity capital to growth-oriented Sörmland company which are driven by ambitions. The hub has also incorporated within it a Sörmland business angel network with some 30 investors who actively participate in the investment activities. Sörmlandsleden fund and business angels' skills, networks, and capital aim to contribute towards favorable conditions for growth in Sörmland.

Sörmlandsleden fund is owned by Sörmlands Savings Bank, Savings Bank Rekarne, and Länsförsäkringar Södermanland. Shareholders' investable equity is kr10 million which, together with the investment network, is aimed to reach about kr50 million. In other words, the goal is to raise Sörmlandsleden fund investments 5 times through angel and other investments carried out in the same company. Typical co-investments carried out in companies achieved an average amount of kr1 million up to kr5 million.

Together with business angels, the fund can invest in start-ups and existing companies as well as get engaged in spin-offs and transfers of ownership. Below are a number of desirable investment criteria:

- Company is run by a real entrepreneur
- Company has operations and preferably is also based in Sörmland
- Company generates revenue from paying customers who are happy to come back and purchase more
- Existing owners and management understand what it means to bring in external investors
- Company needs capital to implement a growth plan (not just to cover old losses)
- Other investors are willing to invest at least as much as Sörmlandsleden fund and to the same conditions
- Owners/investors and management agree on the company's business plan for the coming years
- Owners/investors are willing to sign a shareholders' agreement
- Sörmlandsleden fund together with other investors are able to add at least one board seat
- There is an option to sell the holding in 3 to 7 years
- There is a realistic potential appreciation of at least three times the invested money

#### Kaponjären 1 AB

Kaponjären 1 AB is an investment company GU Ventures launched together with business angels. The company invests in GU Ventures portfolio company.

The company's business is to own, sell and manage investments in wholly or partly owned projects and services of companies whose objective will be to conduct research and development. The R&D should aim commercialised development of projects and knowledge developed or incurred in connection with the activities of Gothenburg universities, financial activities, and consultancy as well as conduct other related operations.

#### **SWITZERLAND**

# A3 Angels

The objective of the A3 Angels' investment programme is to support start-ups either by limited start-up capital or by preparing them for meetings with other business angels clubs or venture capital funds in Switzerland.

A3 Angels members invest between SFr5,000 and SFr50,000 per project in individual or team, to encourage a top-up carried out by investors outside the Club. A3 Angels' forecasts are to make 3 investments per year for a total of about SFr500,000 over 3 years. It is noted that the Club itself does not constitute an investment company or financial adviser.

A3 Angels is a member of CTI-Invest, the Swiss platform for financing start-ups supported by the CTI. It also works with members who choose to invest through other clubs such as BAS, Go Beyond and investiere.ch. it is also a member of EBAN in order to inform members and start-ups about funding bodies.

# **Fongit Seed Invest**

Fongit Seed Invest (FSI) is the leading financing source for early-stage companies in the Lake Leman area. FSI makes equity investments in start-up companies having outstanding growth potential, disruptive patented technologies, well-rounded and balanced teams, and capable to sell the product within 24 months. The addressable market must be more than SFr100 million, with projected revenue of more than SFr5 million per year, within 5 years. Purely Biotech projects are transferred to partners such as Eclosion.

FSI takes minority equity stakes, i.e. < 49%, in ventures it finances. FSI functions as a shareholder that actively manages its equity stakes by looking at optimising the usage of its portfolio companies' capital and financial resources. FSI excels in structuring financing plans that do not require capital investments, like guaranteed bank or convertible loans, and public grants as FSI is accustomed to convey diverse investment strategies to angels and large institutional investors. FSI aims at developing and securing compelling exit strategies for its companies it finances, in collaboration with their upper management.

FSI exclusively invests in companies incorporated in Switzerland, with strong linkages with the Geneva region. Ventures from the bordering region of Geneva, or willing to relocate from abroad, are encouraged to apply.

FSI actively assists its portfolio companies to raise capital in further rounds of investments and to increase the valuation of its portfolio assets, often in collaboration with the start-up accelerator Fongit. It supplies strategic and legal guidance to its companies to structure financial resources, federate investors, and negotiate the financing proposal.

FSI can act alone or partner with other investors like venture capitalists, business angels or banks. The due diligence is performed either by Fongit, or by consultants or organisations chosen by FSI.

Fund raising scenarios are threefold:

- FSI functions as the lead investor: the venture must be physically based at Fongit and must enrol to a coaching program.
- FSI functions as a co-investor: there is no geographical constraint; FSI prefers though investments near to the Geneva headquarter.
- FSI functions as a catalyst: the start up accelerator Fongit is keen in preparing and
  presenting its outstanding incubated companies to FSI. FSI may invest pending a
  successful due diligence and assist the venture to close its fund raising process.

# Go Beyond Investing

The Go Beyond portfolio approach continuously maximises chances of success for small and large early stage investors. Successful exits to corporate buyers have occurred at valuations between SFr5 million to SFr100 million in what could be called the mid-tail of exits. In other words, Go Beyond investors have made good returns without investing in a unicorn. This approach encourages building a diversified portfolio with curated deals and investing in follow-on rounds of well performing early-stage companies and is key to achieving success through mid-tail exits. Go Beyond Investing facilitates this through its unique deal and collaboration platform, portfolio tools, and certified deal leaders who add value to the invested companies and investors.

Go Beyond Investing's community as of December 31 2016, included 439 early stage investors. 374 have invested at least once and 291 have already invested multiple times. Members come from 33 countries across 5 continents, with the majority in Europe. 42% are women. Members interact virtually and meet in various locations throughout Europe and the US. In 2016, Go Beyond Investing began activities in Africa and the Middle East.

Go Beyond Investing's community have made investments in 60 companies from 14 countries through 143 investment rounds. These innovative startups come from a wide variety of sectors.

Go Beyond Investing's community have portfolio returns and liquidity: SFR17.6 million has been invested returning SFr15.7 million in cash, before fees, to investors up to December 2016. Of the 60 companies invested; 4 have exited positively and 51 are still active. 88% of members who made at least one investment have a break even or positive portfolio return.

37% have annualized returns >= 20%. Investors with 5 or more investments have an average portfolio annualized return of 16%.

Go Beyond Investing has enabled many of its members to achieve success through its innovative Fintech approach which provides:

- Cross border curated and benchmarked deal flow.
- Portfolio strategy tips and tools.
- Professional deal leadership certification and a matching compensation program.
- Cumulative knowledge sharing tools actively educating investors both in a learning environment and "on the job".
- Deal and collaboration platform with syndication vehicles for small investment tickets.

# **UNITED KINGDOM**

# **Angel CoFound**

The CoFund was established with the dual objectives of providing both direct investment to high potential SMEs, enabling them to unlock their growth potential; and supporting the development of the UK business angel market, by encouraging syndication and best practice.

The CoFund is a private sector body, a company limited by guarantee, which has been designed and established by a consortium of private and public bodies with expertise in business angel investment in order to achieve the objectives as noted above.

The strategic direction and governance of the fund is provided by an independent board of directors drawn from the original consortium partners. The board is not directly involved in individual investment decisions, which are determined by the independent Investment Committee of the fund, made up of a number of highly experienced business angels and institutional investors. The investment management and administration of the fund is carried out by a small but experienced team seconded from the British Business Bank.

The fund launched at the end of November 2011 and was initially capitalised with a £50 million grant from the Regional Growth Fund. During the first 15 months of the fund's operation it became apparent that there was considerable demand, from both high potential SMEs and business angels, for co-investment from the fund. Supported by additional capital from the British Business Bank the fund has been able to increase its investment capacity to £100 million.

Any profits generated by the fund are recycled for further investment.

The fund invests across the UK and aims to support businesses at all stages of development and across most sectors. It is able to make initial equity investments of between £100,000 and £1 million in to SMEs alongside strong syndicates of business angels. Investment is subject to an upper limit of 49% of an investment round and 30% of the equity in a business, although investments are usually less than this.

The fund will only make investments alongside syndicates of business angels, who must be investing in a given business for the first time. Any final decision to invest will be made by the independent Investment Committee of the fund based on the detailed proposals put forward by business angel syndicates. The fund will only make commercial investments.

# **Enterprise Capital Funds (ECFs)**

Enterprise Capital Funds combine private and public money to make equity investments in high growth businesses. The ECF programme aims to increase the supply of equity to UK growth companies and to lower the barriers to entry for fund managers looking to operate in the VC market.

The British Business Bank invests alongside venture capital funds on terms that improve the outcome for private investors when those funds are successful. This is done to encourage venture capital funds to operate in a part of the market where smaller businesses are not able to access the growth capital they need.

Enterprise Capital Funds are managed by experienced fund managers from a variety of backgrounds – including teams from the venture capital industry as well as serial entrepreneurs with a history of success in building early stage UK companies. A rolling investment programme is operated for commitments to new Enterprise Capital Funds.

#### ECF performance:

- Since inception, over £946 million (including third party) has been committed through the Enterprise Capital Funds programme, including £551.5 million from the British Business Bank (as at end Jan 2017).
- Over £482 million of funding has been drawn, including £283.7 million from the British Business Bank (as at end Jan 2017).
- The ECF programme is a significant part of the UK venture capital industry, with 23 funds facilitating finance to 305 SMEs (as at end Sept 2016).

As per the latest data available, the ECF programme helped four new funds reach their first close over the last quarter of 2016. They committed:

- £50 million to the £150 million ADV fund, which will provide evergreen, patient capital
  to smaller businesses via a network of digital technology hubs across the regions
  (November).
- £30 million to the £50 million (target final close of £50 million to £80 million) Seraphim Space Fund, which will be the world's largest ever, early-stage, space-sector, venture fund (November).
- £26 million to Entrepreneur First's £40 million Next Stage tech fund, which will provide tech start ups with funding alongside mentoring from top entrepreneurs (September).

 £24 million to the £40 million Active PE fund, which will invest in consumer-focused scale-ups (September).

# Scottish Co-investment Fund (SCF)

Scottish Enterprise is Scotland's main economic development agency and a non-departmental public body of the Scottish Government. The Scottish Co-investment Fund (SCF) is delivered by its investment arm, the Scottish Investment Bank (SIB).

This fund is designed to address a finance gap alongside Scottish Enterprise's accredited coinvestment partners. Investment can be made in companies from start up, growth to expansion into new products and/or markets.

Through this fund, Scottish Enterprise can match accredited investment partners up to a maximum of 50% of the total funding package on a commercial basis. Scottish Enterprise can provide from £10,000 up to £1.5 million, as part of a total deal size ranging from £20,000 up to £10 million.

This is an equity fund (Scottish Enterprise will subscribe for shares), with deals brought forward to them by their partners. The Scottish Investment Bank invests on equal terms with the investment partner (pari passu). Company enquiries for SCF funding should be through an accredited investment partner.

To be considered for investment from the Scottish Co-investment Fund the company must:

- Be a commercially-viable business
- Have, or be in the process of developing, a significant operational presence in Scotland which is proportionate to the levels of investment being sought
- Fall within the EU definition of a Small to Medium Enterprise (SME)

The fund is not sector-specific but certain sectors may be restricted, including:

- Real estate/property development
- Social and personal services
- Pubs, clubs and restaurants
- Local services
- Banking and insurance
- Motor vehicles
- Nuclear decommissioning
- Professional services
- Retail

Other activities may be restricted from time to time, in line with European Regional Development Fund (ERDF) requirements.

# **London Business Angels (LBA) Funds**

LBA organises various investment opportunities for its members in forms of funds managed by different of its operating bodies. Currently, LBA ventures is developing new and innovative Venture Capital Funds as additional investment opportunities for LBA members.

Perhaps the most notable among LBA funds is the LBA EIS RoundTable Syndicate Fund which is the first of its kind in the UK. This is an HMRC approved EIS fund raised via our membership each year, offering relevant tax benefits to our investors and simple access to a diversified portfolio. The fund co-invests in approximately 5-10 companies out of the 66 selected to present to the network as a cornerstone investor each year, with up to £100,000 in an individual deal.

Invest Northern Ireland (Invest NI) - Access to Finance Solutions

Halo is the Northern Ireland Business angel network, a joint initiative between Invest NI and Intertrade Ireland, funded by Invest NI. It is delivered by Catalyst Inc and provides a matching service between companies seeking investors and business angels

In recent years there has been a reduction in the number of private investors and banks willing to lend. To help bridge this gap Invest NI has created a suite of funds under the banner Access to Finance which represents a risk capital funding continuum – from start-up to development capital up to £3m.

There are six funds in total, providing circa £170 million of finance. The funds are either debt or equity based and are designed to support businesses of different sizes, or at different stages of growth or development. Each fund is managed by an independent, experienced fund manager – Invest NI does not have any role in deciding which businesses the funds choose to invest in. In some cases Invest NI is the sole provider of investment to the fund, in others it is one of several investors.

#### The funds include:

NI Small Business Loan Fund (Fund Manager: Ulster Community Investment) – A £5 million revolving loan fund for individuals, private companies and social enterprises in the SME and micro enterprise size range based in Northern Ireland. Loans are typically unsecured and range between £1,000 and £50,000 (maximum £15,000 for start-up businesses). More information on: <a href="https://www.nisblf.com">www.nisblf.com</a>

Techstart NI (Fund Manager: Pentech Ventures LLP) – A £29 million collection of funds for start-up and early stage businesses based in Northern Ireland. Provides support to entrepreneurs, seed and early stage SMEs and university spin-outs. Includes a £17 million SME equity fund investing in the range of £50,000 - £250,000; two university funds of £1.5 million each providing capital to university spin-outs with initial investments in the range of £50,000 - £250,000. Support also includes a £3.6 million Proof of Concept Grant Fund providing grants of up to £25,000 to help commercialise technology innovation; and an

Investment Awareness Programme providing support for entrepreneurs. More information on: <a href="https://www.techstartni.com">www.techstartni.com</a>

Growth Loan Fund (Fund Manager: Whiterock Capital Partners) – A £50 million loan fund for SMEs based in Northern Ireland that can demonstrate sales and profitability growth, or strong growth potential. Loans are typically between £50,000 and £500,000. More information on: <a href="https://www.whiterockcp.co.uk">www.whiterockcp.co.uk</a>

Co-Fund NI (Fund Manager: Clarendon Fund Managers) — A £28 million fund for SMEs based in Northern Ireland. The fund co-invests alongside business angels and other private investors. The fund can provide co-investment in deals typically valued between £150,000 and £1 million, at a ratio of up to 50%. More information on: www.cofundni.com

Development Funds (Fund Managers: Kernel Capital and Crescent Capital) – The two venture capital funds, Crescent III and Bank of Ireland Kernel Capital Growth Fund (NI), ("the Development Funds") have been designed to help SMEs in Northern Ireland accelerate their growth. Invest Northern Ireland has committed £15 million of funding to each fund, which has the potential to invest over £48 million in SMEs over the next five years. The investment range for each fund is typically between £450,000 and £1.2 million in any one investment round and can be up to £3 million over a series of investment rounds. More information on: www.kernel-capital.com and www.crescentcapital.co.uk

Techstart NI, Co-Fund NI and the Development Funds are part financed by the European Regional Development Fund under the EU Investment for Growth and Jobs Programme 2014-2020.

#### **Finance Wales Funds**

Finance Wales backs Welsh small and medium-sized businesses (SMEs) with growth finance. It can invest from £1,000 to £3 million at a time and offers debt (micro loans and loans), mezzanine and equity investments. Finance Wales can also syndicate/co-invest to ensure an SME has the capital it needs. It can also invest at all stages (early stage, development capital, as well as succession and acquisition).

Finance Wales currently manages 11 funds in Wales (10 for businesses):

Funds	Funders	Status
£40m Wales SME Investment Fund	Welsh Government and Barclays	Investing
£12m Wales Micro-business Loan Fund	Welsh Government	Investing
£10m Wales Property Development Fund*	Welsh Government	Investing
£25m Wales Capital Growth Fund	Welsh Government	Investing
£7.5m Wales Technology Seed Fund	Welsh Government	Investing
£25m Wales Management Succession Fund	Welsh Government	Investing
£10m Wales Technology Venture Investment Fund	Welsh Government	Investing
£50m Wales Life Sciences Investment Fund**	Welsh Government	Investing
£454m Help to Buy Wales	Welsh Government	Investing

£136m Wales Business Fund	ERDF, Welsh Government	Investing
£157.5m Wales JEREMIE Fund	EIB, ERDF, Welsh Government	Fully
		invested

\*recyclable \*\* acting as holding fund

Source: Finance Wales